

Scorecard - First State Military Academy



Financial Framework

Name	Year
First State Military Academy (9607)	2023-2024
Address	Phone
355 West Duck Creek Road	(302) 223-2150
P.O. Box 888	
Clayton, DE 19938	Grades Served
School Code	09 - 12
4055	Term of Agreement
	Unknown

Summary		
Overall Rating	Overall Rating	Approaching Standard
Financial Performance Framework	Current Ratio (Working Capital Ratio)	Meets Standard
	Debt to Asset Ratio	Far Below Standard
	Days Cash	Meets Standard
	Debt Service Payments / Loan Covenants	Approaching Standard
	Aggregated Three-Year Total Margin	Far Below Standard
	Cash Flow	Far Below Standard
	Debt Service Coverage Ratio	Meets Standard


Enrollment Variance	Approaching Standard
Student Retention	Not Rated
Financial Management & Oversight	Meets Standard

The FY24 independent audit identified that the school has not been compliant with debt covenant requirements related to the refinancing of outstanding constructions loans originally held by NCALL, Inc. with the USDA under the Community Facilities Loans an

Overall Rating

Overall Rating	Approaching Standard
Meets Standard	
Approaching Standard	
Far Below the Standard	

Financial Performance Framework

Current Ratio (Working Capital Ratio)	Meets Standard
Current Ratio Trend	
2024 Current Ratio	2.0
2023 Current Ratio	1.9
2024 Current Assets	\$1,546,615.00
2024 Current Liabilities	\$756,666.00
2023 Current Assets	\$1,693,185.00
2023 Current Liabilities	\$875,083.00
Meets Standard	Current Ratio is greater than 1.1 OR Current Ratio is greater than or equal to 1.0 but less than 1.1 and one-year trend is positive (current year ratio is higher than last year's)
Approaching Standard	Current ratio is greater than or equal to 0.9 but less than 1.0 OR Current ratio is greater than or equal to 1.0 but less than 1.1 and one-year trend is negative
Far Below Standard	Current ratio is less than 0.9
Current Ratio	Current Assets / Current Liabilities
Debt to Asset Ratio	Far Below Standard
2024 Debt to Asset Ratio	1.05

2024 Total Liabilities	\$7,009,329.00
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2024 Total Assets	\$6,694,505.00
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Meets Standard	Debt to asset ratio is less than or equal to 0.90
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Approaching Standard	Debt to asset ratio is greater than 0.90 but less than 1.0
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Far Below Standard	Debt to asset ratio is greater than or equal to 1.0
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Debt to Asset Ratio	Total Liabilities / Total Assets
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Days Cash	Meets Standard
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Dash Cash Trend	
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2024 Days Cash	84
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2023 Days Cash	85
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2024 Cash	\$1,518,393.00
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2023 Cash	\$1,636,424.00
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2024 Total Expenses	\$7,093,092.00
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2024 Federal Expenses	\$529,803.00
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2023 Total Expenses	\$7,870,280.00
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2023 Total Expenses	\$7,870,280.00
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Meets Standard	Days Cash ≥ 75 OR (≥ 45 AND < 75 AND one-year trend is positive)
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Approaching Standard	(Days Cash > 30 days but ≤ 45 days) OR (Days cash is > 45 AND < 75 days AND one-year trend is negative)
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Far Below Standard	Days Cash ≥ 30
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Days Cash	Cash / ((Total Expenses - Federal Expenses) / 365)
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Debt Service Payments / Loan Covenants	Approaching Standard
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Was the school in default of any loan covenant(s) this year?	Yes
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Was the school delinquent with debt service payments this year?	No
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Meets Standard	School is not delinquent with debt service payments and complies with all loan covenants
Approaching Standard	School is not delinquent with debt service payments, but is out of compliance with loan covenants.
Far Below Standard	School is delinquent with debt service payments

Aggregated Three-Year Total Margin	Far Below Standard
2024 Aggregated 3-Year Total Margin	-2.7%
2024 Net Income	(\$24,291.00)
2023 Net Income	(\$282,117.00)
2022 Net Income	(\$284,541.00)
2024 Total Revenue	\$7,068,801.00
2024 Total Expenses	\$7,093,092.00
2023 Total Revenue	\$7,588,163.00
2023 Total Expenses	\$7,870,280.00
2022 Total Revenue	\$7,319,999.00
2022 Total Expenses	\$7,604,540.00

Meets Standard	Aggregated Three-Year Total Margin is positive
Approaching Standard	Aggregated Three-Year Total Margin is greater than or equal to -1.5% but not positive
Far Below Standard	Aggregated Three-Year Total Margin is less than -1.5%
Not Rated	School does not have 3 years of data
Aggregated 3-Year Total Margin	(Sum of 3 Years' Net Income) / (Sum of 3 Years' Total Revenues)
Net Income	Total Revenue – Total Expenses

Cash Flow	Far Below Standard
2024 Single-Year Cash Flow	(\$118,031.00)
2023 Single-Year Cash Flow	(\$328,296.00)

2022 Single-Year Cash Flow	(\$290,950.00)
2024 Three-Year Cumulative Cash Flow	(\$446,327.00)
2024 Cash	\$1,518,393.00
2023 Cash	\$1,636,424.00
2022 Cash	\$1,964,720.00
2021 Cash	\$2,255,670.00

Meets Standard	Three-Year Cumulative Cash Flow is positive, Cash Flow is positive in the most recent year, AND Cash Flow is positive in at least one of the two previous years
Approaching Standard	Single-Year Cash Flow is neutral or positive in at least one of the past two years AND (Three-Year Cumulative Single-Year Cash Flow is not positive OR Single-Year Cash Flow is not positive in the most recent year OR (Single-Year Cash Flow was not positive last year AND Single-Year Cash Flow was not positive two years ago).
Far Below Standard	Single-Year Cash Flow is negative both in this year and last year.
Not Rated	Not enough data *Schools in their first or second year of operation are expected to have positive Cash Flow, but this does not affect their rating.
Single-Year Cash Flow	Cash – Previous Year's Cash
3-Year Cash Flow	Cash – Two Years Ago's Cash

Debt Service Coverage Ratio	Meets Standard
2024 Debt Service Coverage Ratio	1.3
2024 Total Revenue	\$7,068,801.00
2024 Total Expenses	\$7,093,092.00
2024 Depreciation	\$244,355.00
2024 Interest Expense	\$177,287.00
2024 Principal and Interest Payments	\$302,773.00
Meets Standard	Debt service coverage ratio is equal to or exceeds 1.10.
Approaching Standard	Debt service coverage ratio is greater than .90 but less than 1.10
Far Below Standard	Debt service coverage ratio is less than or equal to .90

Debt Service Coverage Ratio	(Net Income + Depreciation + Interest Expense) / (Principal and Interest Payments)
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Enrollment Variance

Approaching Standard

2024 Enrollment Variance	88%
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2024 Actual Enrollment	416
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2024 Authorized Enrollment	475
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Meets Standard	Enrollment variance equals or exceeds 95% in the most recent year
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Approaching Standard	Enrollment variance is greater than 80% but less than 95% in the most recent year
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Far Below Standard	Enrollment variance is less than or equal to 80% of authorized enrollment in the most recent year
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Enrollment Variance	Actual Enrollment as of September 30 / Authorized Enrollment
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Student Retention

Not Rated

2024 Student Retention	78%
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2023 Student Retention	78%
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2022 Student Retention	77%
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2021 Student Retention	
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2020 Student Retention	
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Not Rated

Not Rated

Financial Management & Oversight

Meets Standard

Meets Standard

The school materially complies with applicable laws, rules, regulations and provisions of the charter relating to financial reporting requirements, including but not limited to: A) On-time submission and completion of financial reports, including annual budget, revised budgets (if applicable), periodic financial reports as required by the authorizer, and any reporting requirements if the board contracts with an education service provider, pursuant to 14 Del. C., §512 (14) B) On-time submission and completion of the annual independent audit and corrective action plans, if applicable C) All

reporting requirements related to the use of public funds D) Adherence to the policies and procedures of the State's Official Financial Management System, pursuant to Del. C., Title 14, Ch. 5, §512 (9) E) A Citizen Budget Oversight Committee, pursuant to (14 Del. C. §1508 and 14 DE Admin. Code 736) F) A clean audit opinion without material exceptions G) An audit that does not include an ongoing concern

Approaching Standard

A) The school partially complies with all aspects of the PCard program and has received two or more compliance infractions per quarter during the prior fiscal year B) On more than one occasion during the prior fiscal year, the school completed and submitted the monthly reconciliation and certification to the Division of Accounting after the deadline C) The school completed and submitted the payroll internal controls plan after the deadline, or the Division of Accounting's review of the plan resulted in a rating of "Major Improvement Needed" or "Unsatisfactory" 15 D) The annual audit identified material weaknesses and/or significant deficiencies in internal controls. E) The annual audit expressed a modified and/or qualified opinion on the Governmental Activities and Major Fund.

Far Below Standard

A) The school does not comply with the requirements of the PCard program and one or more employees have had their PCard privileges suspended or terminated B) On one or more occasions during the prior fiscal year, the school failed to complete and submit the monthly reconciliation and certification to the Division of Accounting C) The school failed to complete and submit the payroll internal controls plan D) The annual audit included an on-going concern disclosure in the notes or an explanatory paragraph related thereto within the audit report.