## STATE OF DELAWARE

# SCHOOL CONSTRUCTION TECHNICAL ASSISTANCE MANUAL



# DEPARTMENT OF EDUCATION DOVER, DELAWARE 2024

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#### **Section 1: General Information**

#### 1.1 **Authority**

The authority of the Department of Education for the issuing of this manual, and setting criteria, standards and regulations in regards to school plant planning, maintenance and construction, is found in 14 Del. C. §§121, 122, 2002 and 29 Del. C. §§7509-7511, 7518.

#### 1.2 Scope

This School Construction Technical Assistance Manual relates to all public school facilities whether occupied by children or not. It also relates to all public school facilities constructed in any part with state funds or on state property.

#### 1.3 **Interpretation**

All references to laws and statutes are current with the preparation of this manual. Where laws or statutes are changed or revised, the latest published version shall apply.

#### 1.4 Responsibility of Local Boards of Education

The responsibilities of the local Board of Education concerning its district's school construction projects are specified in 29 Del. C. §§7519 and 7520. It is also responsible, along with the school administration, to develop and maintain long-range plans concerning school facilities, including completion of annual facility assessments as specified in 14 Del. C. §§2307.

#### 1.5 Responsibility of Architects and Engineers

The responsibility for the design of a school building construction project is that of the architect and/or engineer retained by the local Board of Education. They are also responsible for ensuring that their plans and specifications conform to applicable state, county, city, and local code, rules and regulations, and that all permits and approvals are obtained.

#### 1.6 Who May Prepare Plans

All plans and specifications for school building construction projects must be prepared by an architect or engineer registered to practice in the State of Delaware and within the limits covered by such registration. Each page of the plans and the title page of the specifications shall bear the seal and signature of the architect and/or engineer who prepared them. The local Board of Education should make certain before hiring an architectural or engineering firm that a Delaware registered

architect or engineer is on the staff of the firm so that the above requirement can be met.

#### 1.7 Procedure for Hiring Architects/Engineers

29 Del. C., Chapter 69, Subchapter VI, outlines the professional service procurement process that shall be followed in the selection and hiring of an architect and/or engineering firm.

#### 1.8 **Designation of Spaces**

Typical capacity ratings are based on the designation of spaces as specified on the approved floor plans of the school facility. Permanent changes in the use and/or arrangement of spaces that directly/indirectly affect the life, health, and safety of the students, or affect the capacity of the building, shall not be made without the review and approval of the Department of Education prior to implementation. Local school districts shall be responsible for compliance with appropriate Building Officials and Code Administrators International, Inc. (BOCA), life safety, fire, Americans with Disabilities Act (ADA), and other relevant laws, rules and regulations.

Local school districts shall be responsible to assure that appropriate regulatory agencies review and approve construction plans that permanently change or modify the use and/or arrangement of space in accordance with Delaware Code.

#### 1.9 Assistance in Planning and Construction

Department of Education staff is available to local school districts for assistance in the formulation of both short and long-range facility plans and construction implementation. Assistance is also available on specific projects within those plans. Districts with limited resources are encouraged to contact the Delaware Department of Education for this assistance.

#### Section 2.0 Major Capital Improvement Process

#### 2.1 Major Capital Process

The Major Capital Improvement Process is for projects over \$1 million with a life expectancy of 10 years or more, with the exception of roofing, HVAC and other projects considered to be Minor Capital Improvements per Section 7.0 of this document.

401 Major Capital Improvement Programs

State of Delaware Budget and Accounting Policy Manual Chapter 13

- A. District recognition and justification of capital improvement need (throughout the current fiscal year).
- B. Begin site selection process:
  - 1. District potential site selection, review through the State of Delaware Office of State Planning Coordination's Preliminary Land Use Service (PLUS) process, approval in accordance with 29 Del. C. <u>§ 7525</u> districts are encouraged to submit multiple potential sites for PLUS review prior to submitting its Certificate of Necessity (CN) request.
  - 2. Districts shall engage regulatory agencies to include, but not limited to, DelDOT, DNREC, county, and city/town/municipality as early in the site selection stage as possible to make a more informed decision about school site selection.
  - 3. Should the desired site be considered a challenging site regarding the cost to develop it, the district shall engage the services of a civil engineer prior to final CN issuance to perform necessary site analysis in sufficient detail as requested by the Department of Education (DOE) to support increases to the standard school square foot construction formula in effect at the time. The cost of this site analysis may be reimbursed by the project once funds are appropriated to the project. In the absence of such detailed site analysis by a civil engineering firm, the DOE standard square foot construction formula shall apply.
- C. Submission of CN application to Department of Education for consideration and inclusion in following year's Capital Budget request *(no later than August 31 of each year).* 
  - District develops and submits to the Department of Education detailed capital improvement plan (CN request) to include the educational scope and desired educational outcomes of the project. Submissions must be approved by the district's school board.
- D. Analysis and ranking of all submissions by Department of Education (September of each year). Ranking Order is as follows:
  - Priority Number 1: Projects intended to address documented patterns of continued student population growth;
    - Projects falling into this category would include those to address schools and areas that are at or above the capacity threshold (85% or greater) or that are expected to meet or exceed that threshold in the next 5 years.
  - Priority Number 2: Projects addressing serious life, health, safety and/or code violations.

- Projects in this category are needed to improve conditions and ensure that buildings and facilities are structurally sound.
   Projects may also include updates for ADA accommodations, work to ensure building systems (HVAC, plumbing, etc.) are in generally good condition and the building has adequate sanitary, emergency and communications systems.
- Priority Number 3: Projects intended to improve facility aesthetics, or building project or program enhancement not related to life, health, and safety code violations.
  - Projects under this priority could include those aimed at modernizing facilities, updating technology (not including emergency and/or communications systems), or enhancing facilities to establish or improve programmatic activities.
- E. Inclusion in the Department of Education's Three-Year Major Capital Improvement Program and presentation to the Office of Management and Budget (By October 15<sup>th</sup> of each year).
- F. Department of Education issuance of a CN (<u>October of each fiscal year</u>, with an expiration date of one year from issuance)
- G. Districts hold referendum (may be held any time after issuance of a CN).
- H. District site selection, based on results of State of Delaware PLUS process, review and approval and in accordance with 29 Del. C. <u>§7525</u> and final site acquisition.
- I. District selects architect/engineer in accordance with 29 Del. C. <u>Chapter 69</u>, Subchapter VI
- J. Districts develop educational specifications and obtain approval of same from the Department of Education.
- K. District prepares and submits for approval to the Department of Education schematic design drawings detailing the architectural scope of the project. District shall also submit to the Department of Education lifecycle costing analyses pursuant to Delaware Administrative Code, Title 14, Regulation 401 as early in the design process as feasible, preferably at the schematic design stage.
- L. District prepares and submits design development drawings to the Department of Education and Office of Management and Budget's Facilities Management for approval.
- M. District prepares and submits to the Department of Education and Office of Management and Budget's Facilities Management final construction drawings and specifications for approval. Such final construction drawings and specifications are intended to provide construction contractors and/or managers with the detailed plans and specifications needed regarding construction methods, materials and systems so that a reasonable expectation of performance is assured.
- N. Districts shall maintain copies of approvals from required local, county and state agencies in the local school district construction files.
- O. Districts are authorized to advertise, receive bids and award a contract in accordance with 29 Del. C. <u>Chapter 69</u>, <u>Subchapter IV</u> for construction of

major capital improvement project(s), by majority vote of the local school board, once the following conditions are satisfied:

- 1. All aforementioned Department of Education approvals have been issued;
- 2. All relevant regulatory state and local agency approvals/authorizations have been received by the district and are on file within the district; and,
- 3. The project has received authorization in the State of Delaware Bond and Capital Improvements Act.

#### 2.2 School Construction Contractual Documents

All school districts that receive state funds for major capital construction projects shall use standard bid and contract documents developed by the Office of Management and Budget's Division of Facilities Management. School districts may enhance the standard bid and contract documents with additional contractual or project-specific requirements as long as the enhancements do not diminish and are not in conflict with the provisions of the standard documents.

The Department of Education, in consultation with the Office of Management and Budget's Division of Facilities Management, shall approve any modifications or changes to the provisions of the standard bid and contract documents before a school district may use the modified documents.

#### **Section 3: School Construction Formula**

#### 3.1 General Information

Pursuant to 14 <u>Del. C.§2002</u>, the following guide for space allowance has been developed. The space allowances shown on the formulas for elementary schools (Section 3.4), middle schools (Section 3.5), and high schools (Section 3.6), are suggested as guides for planning purposes when a school is built and shall be limiting only in the total square feet for a building. Flexibility within the total square footage will be permitted provided the district can demonstrate that the kinds and amounts of space planned will house the educational program and required number of pupils for that building and facilitate the learning process.

#### 3.2 Building which exceeds the School Construction Formula

Nothing in Delaware code or this manual prohibits a school district from constructing a facility that exceeds the standard school construction formula. However, the cost of the additional square footage is the sole responsibility of the local district.

#### 3.3 Funding Based on State School Construction Formula

The dollar amount provided for a school construction project is determined by the square footage allocated by the school construction formula times a cost per square foot. The cost per square foot is a rate reviewed and determined annually by the Department of Education. The current rate can be found on the Construction Formula Memo located on the Department of Education's website. Calculation of total funding is (cost per square foot) X (square feet allocated by formula). Except for site acquisition, the cost per square foot is an all-inclusive or "turn-key figure." It is expected to cover fees, construction cost, site development, furniture and equipment.

#### 3.4 School Construction Formula - Elementary School

Item	#	480	#	600	#	720	#	840	
Kindergarten @ 1300	1	1,300	2	2,600	2	2,600	3	3,900	
Classrooms @ 1100	19	20,900 23		25,300	28	30,800	32	35,200	
Learning Spaces		3,000		3,500		4,000	4,000		
Gym / Cafeteria	1	8,000		10,000		10,000		10,000	
Library / Media Center	1	2,000		2,600		2,600	2,600		
Administration	1	2,000	2,000			2,400	2,400		
Student. Serv. @ 10% of classrooms	2	300	3	450	3	450	4	600	
Related Services		1,000		1,200		1,400		1,600	
Health / Nurse	1	800		900		900		900	
Music	1	1,000	1,000		1,400		1,400		
Art	1	1,000		1,200		1,200		1,200	
Faculty Work Room	1	360	360			360	360		
Faculty Lounge	1	360		360		360		360	
Conference	1	300		300		300		300	
Systems / Utilities @ 85	20	1,700	25	2,125	30	2,550	35	2,975	
Corridors @ 252	20	5,040	25	6,300	30	7,560	35	8,820	
Special Education 10% Capacity @ 38	48	1,824	60	2,280	72	2,736	84	3,192	
Sub Total		50,884		63,275		71,616		80,307	
8% Walls & Partitions		4,071		5,062		5,729		6,425	
Total		54,955		68,337		77,345		86,732	
SF / Pupil		114.489		113.895		107.424	103.2519		
Outside Storage for Elementary School				500 SF					

#### 3.5 School Construction Formula - Middle School

Item	#	500	#	700	#	1,000	#	1,200	#	1,600
Classrooms @ 900	13	11,700	18	16,200	25	22,500	30	27,000	40	36,000
Learning Spaces		3,000		3,500		4,000		4,500		5,000
Physical Education	1	8,000		9,000		11,000		13,000		15,000
Cafeteria	1	3,300		4,900		5,800		6,300		7,000
Library / Media Center	1	2,270		3,370		4,490		5,140		6,440
Administration	1	900		1,900		1,900		2,600		3,400
Student Services @ 10% of classrooms	2	300	2	300	3	450	3	450	4	600
Related Services		1,000		1,200		1,400		1,600		1,800
Health / Nurse/Wellness	1	2,200		2,200		2,300		2,400		2,400
Guidance Office	1	650		750		900		1,000		1,250
Tech. Educ./Exploratory	1	9,100		11,700		14,800		17,800		19,400
School Based Alternative	1	1,400		1,600		2,000		3,000		4,000
Science	1	3,860		5,480		7,720		8,840		10,960
Pupil Activities	1	450		900		900		900		900
Teacher Rooms	1	400		700		700		700		700
Auditorium	1	6,825		7,380		8,400		9,450		12,075
Computer Lab	1	900		900		900		900		900
Special Education 5% Capacity @ 38	25	950	35	1,330	50	1,900	60	2,280	80	3,040
Permanent Obstructions @ 80	44	3,520	54	4,320	71	5,680	81	6,480	103	8,240
Sub Total		60,725		77,630		97,740		114,340		139,105
Toilets, Walls,		•		•		•		,		
Storage, Corridors. Utility Rm., & Services @ 33%		20,039		25,618		32,254		37,732	4	5,905
Total		80,764		103,248		129,994		152,072	1	85,010
SF / Pupil		161.529		147.497		129.994		126.727		15.631

Outside Storage for Middle School

500 SF

#### 3.6 School Construction Formula – High School

Item	#	500	#	700	#	1,000	#	1,200	#	1,600
Classrooms @ 900	13	11,700	18	16,200	25	22,500	30	27,000	40	36,000
Learning Spaces		3,000		3,500		4,000		4,500		5,000
Physical Education	1	10,866		10,973		21,409		21,514		25,532
Cafeteria	1	3,300		4,900		5,800		6,300		7,000
Library / Media Center	1	2,500		3,590		4,700		5,300		6,700
Administration	1	900		1,800		1,900		2,500		3,300
Student Services @ 10% of classrooms	2	300	2	300	3	450	3	450	4	600
Related Services		1,000		1,200		1,400		1,600		1,800
Health / Nurse/Wellness	1	2,200		2,200		2,300		2,400		2,400
Guidance Office	1	600		750		900		1,050		1,300
Tech. Educ./Exploratory	1	17,970		19,970		24,470		25,870		30,470
School Based Alternative	1	1,400		1,600		2,000		3,000		4,000
Science	1	5,380		7,000		8,840		10,680		13,700
Pupil Activities	1	500		840		840		840		840
Teacher Rooms	1	400		700		700		700		700
Auditorium	1	6,720		8,820		10,500		10,500		13,650
Computer Lab	1	900		900		900		900		900
Special Education (Self Contained)		1,200		2,000		2,400		2,400		3,500
Permanent Obstructions @ 80	43	3,440	53	4,240	69	5,520	79	6,320	100	8,000
Sub Total		74,276		91,483		121,529		133,824		165,392
Toilets, Walls, Storage, Corridors, Utility Rm., & Services @ 33%		24,511		30,189		40,105		44,162		54,579
Total		98,787		121,672		161,634		177,986		219,971
SF / Pupil		197.574		173.818		161.634		148.322		137.482

Outside Storage for High School

750 SF

#### 3.7 Determination of Square Footage for School Size Not Listed in Formula

Not every size school is listed in the school construction formula. The step-by-step method for arriving at square footage authorization for schools not listed is as follows:

- Find nearest size school in formula (Example: to find size of 900-pupil middle school, nearest size in formula is 1,000-pupil middle school). If desired school is equidistant between two given sizes, use larger size.
- Find square feet per pupil allowed for that size school (1,000-pupil middle school allows 113 sf per pupil).
- Find difference between desired size school and listed size school (1000-900 = 100 pupil difference).
- Multiply difference x square footage allocation (100 pupil difference x 113 sf per pupil = 11,300 sf difference).
- Add or subtract square footage difference from formula square footage total to calculate size of school needed (113,342 square feet allowed for 1,000-pupil middle 11,300 square feet calculated in 4 above = 102,043 sf for 900-pupil middle school).

#### 3.8 Areas Included in Gross Usable Square Footage

- Classrooms
- Laboratories
- Cafeteria
- Kitchen including food storage
- Art rooms
- Music room including practice rooms
- Guidance suites
- Counseling rooms
- General offices
- Pupil activity rooms
- Storage which is part of a classroom
- Physical Education Facilities (including dressing, dryer, shower, and locker rooms)
- Shops (including office, storage, finishing, tool rooms, and changing rooms)
- Teacher work areas
- Common area
- Seminar rooms
- Auditorium (including stage & work rooms, lobby, and storage)
- Teacher lounges
- Activity
- Portable classrooms

#### 3.9 Area Excluded from Gross Usable Square Footage

- Corridors
- Restrooms
- Receiving rooms
- School storage rooms
- Boiler rooms
- Custodial closets
- General storage rooms
- Garages (unless part of classroom shop space)
- Enclosed walkways

#### 3.10 Areas Not Counted in Gross Square Footage –

- Covered walkways
- Crawl space
- Unexcavated space
- Pipe chases
- Portable classrooms
- Mechanical Mezzanines
- Auditorium Fly lofts

#### Section 4: Site Selection

When seeking a school site, districts should consider several factors including size, shape, topography, conditions, safety and access. Potential educational facility sites shall be reviewed through the State of Delaware <u>PLUS process</u> and approved in accordance with 29 Del. C. §7525. Districts are encouraged to submit multiple potential sites for PLUS review prior to the CN request.

#### 4.1 State Strategies for Policies and Spending

The Department of Education complies with the State Strategies for Policies and Spending and, as such, shall not support the construction of schools in areas identified as Level 4 of the State Strategies for Policies and Spending unless extenuating circumstances apply. Districts shall seek to locate new schools in areas identified as Levels 1, 2 or 3 of the State Strategies for Policies and Spending.

http://stateplanning.delaware.gov/strategies/

#### 4.1.1 Site Utilities and Public Facilities

- A. The Department of Education supports locating educational facilities on parcels with existing or reasonable access to civil infrastructure to include but not limited to:
  - Roads, pedestrian walkways and shared use paths
  - Waste water/sewerage and domestic water
  - Electric and telecommunications

Storm water drainage and conveyance

- B. Districts shall seek to locate educational facilities on sites with public water and sewer utilities or access to public water and sewer utilities as a first choice with sites requiring on-site facilities being considered only when no reasonable alternative exists.
- C. The Department of Education considers proximity and access to basic support services as a high priority.
- D. The Department of Education supports locating educational facilities strategically within the geographic region and/or community the facility is intended to serve in order to:
  - Encourage non-student pedestrian access to the educational facility in an effort to reduce vehicle miles traveled to the extent practical;
  - Encourage student pedestrian access to the educational facility to reduce and control the facilities' life-cycle operating costs associated with student transportation, as practicable;
  - Create education campuses by co-locating educational facilities and services in an effort to reduce life-cycle costs as a result of the co-located schools sharing common spaces, facilities and services.

#### 4.2 Minimum School Site Size

- **A. Elementary school**: 10-acre base plus one acre per 100 students of school capacity. Example: an elementary school for 700 pupils should have a 17-acre site.
- **B.** Middle school or junior high school: 20-acre base plus one acre per 100 students of school capacity. Example: a 1,000-pupil middle school should have a 30-acre site.
- C. **High school:** 30-acre base plus one acre per 100 students of final school capacity. Example: a high school planned with a maximum pupil enrollment of 2,000 students with initial construction housing 1,200 students should have a 50-acre site.
- **D.** <u>Combined site:</u> Campus arrangements involving more than one grade level of school buildings shall be on a site selected to fit the needs of the highest grade level. Example: a combination elementary and middle school for 400 elementary and 400 middle school pupils should be on a 28-acre site.

#### 4.3 School Sites Restricted in Size

In certain cases, it may be necessary to locate educational facilities on a site that is smaller than the optimal site size as guidance suggests above. In such cases, school districts are authorized to use such sites provided that the district can prove that the restricted size site can accommodate the educational and civil needs and requirements of the construction project.

#### 4.4 District Potential Site Review

Districts shall engage regulatory agencies to include but not limited to DelDOT, DNREC, DHSS, county, city/town/municipality planning and code enforcement officials as early in the site selection stage as possible to make a more informed decision about educational facility site selection through the PLUS process. The Office of State Planning Coordination serves as a resource to assist districts in the site selection process. The office can provide site selection mapping (GIS) and professional planning expertise to support school site selection.

Challenging sites can be costly to develop. If the selected site has significant physical, engineering, or environmental challenges, the district shall engage the services of a civil engineer prior to final CN issuance to perform necessary site analysis in sufficient detail as requested by the DOE to support increases to the standard school square foot construction formula in effect at the time. The cost of this site analysis may be reimbursed by the project once funds are appropriated to the project. In the absence of such detailed site analysis by a civil engineering firm, the DOE standard cost per square foot construction formula shall apply.

Specific information needed to support a challenging site square footage construction formula increase may include but is not limited to:

- AIA Geotechnical survey and report possibly to include test borings
- Phase I environmental analysis
- Survey both boundary and topographical
- Infiltration test in natural drainage areas possibly to include test borings
- Wetlands Jurisdictional Delineation

- 100- and 500-year flood plain maps
- Conceptual site design for sites restricted in size or irregularly shaped
- Other pertinent information such as historical survey, protected species survey, etc. as warranted by the circumstances.

Districts and/or their civil engineers must support the decision to select a challenging site if a more economical site is available. The final decision to allow the district to select a challenging site shall be vested with the Department of Education, the Office of Management and Budget, and the Office of State Planning Coordination as per 29 Del. C. §7525, and shall be based on safety, economic and land availability criteria.

#### 4.5 Safety

Safety of the children shall be a prime factor during site review and selection.

Hazards reduction shall be the emphasis in school site selection, site civil engineering work to include storm water management, utilities, vehicular and pedestrian traffic flow, as well as school layout on the site must be considered.

Playground location and designs – age appropriate playground facilities with adequate fall attenuation surfacing shall be designed, constructed and maintained in accordance with CPSC PUB 325 and ASTM Designation F 1487.

#### **Section 5: Plan Preparation and Government Approvals**

#### 5.1 Plan Preparation

All plans and specifications for school building construction projects must be prepared by an architect or engineer registered to practice in the State of Delaware and within the limits covered by such registration. Each page of the plans and the title page of the specifications shall bear the seal and signature of the architect and/or engineer who prepared them. The local Board of Education should make certain before hiring an architectural or engineering firm that a Delaware registered architect or engineer is on the staff of the firm so that the above requirement can be met.

#### 5.2 Schematic Design Plans

Approvals required –

- 1. Local Board of Education
- 2. Department of Education

After approval by the local Board of Education, one (1) copy of the schematic plans shall be submitted electronically to the Department of Education, who will make plans available to the appropriate staff members for review. Schematic plans may be submitted at any time during the month and a minimum of 10 working days are required for review by the Department of Education. The Department of Education will notify the district of approval after the 10-day period.

#### 5.3 Design Development and Final Construction Plans

Districts are encouraged to engage with DOE, OMB and OSPC as early as possible in their planning process. Reviews and approvals required for Design Development and Final Construction plans may be required by, but is not limited to:

#### A. State Agencies

- 1. Fire Marshal (review/report or review/approval)
- 2. Department of Health and Social Services Division of Public Health, Health Systems Protection Community Environmental Health Services for Kitchens; Office of Drinking Water for schools utilizing private wells
- 3. Office of Management and Budget, Div. Of Facilities Management, Chief of Engineering & Operations (over \$1,000,000) (Review and Approval) (See 29 Del. C. §7419)
- 4. Department of Natural Resources and Environmental Control, Storm Water Management Branch site plan showing storm water conveyance (Review and Approval)
- 5. Department of Transportation (Site plan only showing entrances and exits)
- 6. Architectural Accessibility Board (Review and Approval)
- 7. Department of Education (Review and Approval)
- 8. State Office of Planning Coordination PLUS process as warranted

#### B. County and Local Agencies

- 1. Appropriate County and/or Local Planning & Zoning Agencies It is recommended that the local planning and zoning department be contacted as early as possible in the planning and design stages of a project to secure the necessary approvals and initiate the proper procedures.
- 2. County and/or local code enforcement offices. Approval is required for zoning ordinance, water and sewer code compliance. Site plans must be approved for compliance to local ordinances. Early submission is recommended to local jurisdictions' code compliance offices.
- 3. Local Board of Education (Review and Approval)

Final construction plans must be approved by the Department of Education. Submit one (1) copy of the final plans and specifications. Electronic submission is permitted. The Department of Education will make the plans available to the appropriate staff members for their review. If the final plans have been substantially changed from the preliminary plans, the architect will brief the Department of Education. The Department of Education will officially notify the district of approval (also see 29 Del. C. §7518).

#### 5.4 As-Built or Record Drawings and Certificate of Occupancy

It is the responsibility of each school district to forward to the Department of State, Division of Historical and Cultural Affairs, Archives Section, a set of archival quality as built/record drawings and the Certificate of Occupancy for all facilities within the district. <u>Delaware Administrative Code, Title 14, Regulation 401</u> and letter from Chief of Engineering and Operations or proxy, dated 8/23/76). (See Section 2.3 (5) (d))

In addition, it is the responsibility of each school district to submit electronic as built/record drawings to ABHA Architects (email to Scott Lester, slester@abha.com) for all renovations, additions, or newly constructed school facilities so that the most current floor plans are housed electronically as part of the facility assessment database. This database is used for the capacity calculation as described in Section 11, determination of custodial units earned per 14 Del. C. §729, and by the DEMA Shelters Workgroup.

#### 5.5 Use of a Construction Manager (CM)

Upon approval from the Office of Management and Budget, local school districts may choose to employ construction managers at the local school boards discretion and authority.

- A. Construction managers shall be selected in accordance with 29 Del. C., §6982 (a) & §6982 (b) as well as other pertinent procurement laws, rules and regulations.
- B. In such cases in which a construction manager is to be employed to manage a project or number of projects, the decision to use a construction manager, as well as the construction manager selected to be awarded the management contract, shall be approved and authorized by the local school board with such approval and authorization reflected in board meeting minutes. 29 Del. C., §6962 (d)(10)(b)(6).

#### 5.6 Selection of Architect/Engineer Services

Selection shall be made in accordance with 29 Del. C., §6981 & §6982, Professional Services. The Division of Facilities Management Architect and Engineering Fee Schedule shall inform and guide school districts in their negotiation of architectural fees in accordance with 29 Del. C. Chapter 69 Subchapter VI.

#### 5.7 Contract/Bidding Documents

All school districts that receive State funds for major capital construction projects shall use standard bid and contract documents developed by the Office of Management and Budget, Facilities Management. School districts may enhance the standard bid and contract documents with additional contractual or project-specific requirements as long as the enhancements do not diminish and are not in conflict with the provisions of the standard documents.

The Department of Education, in consultation with the Office of Management and Budget, Facilities Management, shall approve any modifications or changes to the provisions of the standard bid and contract documents before a School District may use or enhance the modified documents.

#### 5.7.1 Bidding Procedures

Construction projects shall be bid in accordance with 29 Del. C., <u>Chapter 69</u>, <u>Subchapter IV</u>, Public Works Contracting.

#### 5.7.2 Prevailing Wage

Construction projects shall be in accordance with 29 Del. C., <u>Chapter 69</u>, <u>Subchapter IV</u>, <u>Public Works Contracting</u>.

#### **5.8** Substantial Completion

The school district shall notify the Department of Education, the State Auditor's Office, the Budget Director, and the State Insurance Coverage Office upon substantial completion. In the event that a construction manager is employed, notification of substantial completion shall be required for each prime contract.

#### 5.9 Warranty/Guaranty Pre-Expiration Inspection

Most warranties/guarantees on construction are limited to two years after acceptance, occupancy or substantial completion. It is advised that districts set up an inspection about one month before warranty/guarantee expiration to identify any covered deficiencies. DOE staff can be made available to assist in this inspection.

#### **Section 6: State Procurement**

State procurement requirements can be found here: Title 29 Del. C., Chapter 69

#### **Section 7: Minor Capital Improvement**

The Minor Capital Improvement (MCI) program is for projects that are under \$1,000,000 and DO NOT require a CN. MCI allocations are communicated to school districts annually once the state budget is finalized and transferred to districts once documentation of required local match is provided.

Additional information on the MCI program can be found here:

Title 14 Section 405 – Minor Capital Improvement Programs

State of Delaware Budget and Accounting Policy Manual Chapter 13

#### **Section 8: Satellite School Agreement**

Satellite schools are public schools that operate in physical facilities owned or leased from a private sector or governmental entity other than the LEA operating the school.

Additional information on requirements for Satellite Schools can be found here:

Title 14 Education – 400 Construction – 410 Satellite School Agreements

#### **Section 9: Emergency Procedures**

#### 9.1 Emergencies Covered by the State Self Insurance Plan

Information on emergencies and coverage via the State Self Insurance Plan can be found in Title 18 Del. C., Chapter 65.

#### 9.2 Fire, Lightning and Extended Coverage Emergencies

The following section is written to cover a fire emergency situation but should be utilized in other emergencies covered under the self-insurance plan with the minimal changes necessary to adapt to the nature of the emergency. For example: In the event of a hail storm, the building would not be evacuated but the children should vacate to areas that contain minimal glass.

When a fire occurs in a school facility, the following steps should be followed:

- A. Evacuate the building by sounding the local fire alarm.
- B. Notify the local fire company.
- C. Notify the State Fire Marshal's office.
- D. As soon as clearance is given by the fire company, district and fire officials shall conduct a preliminary investigation to determine extent of damage and safety of structure.
- E. As soon as the local fire chief and/or fire marshal authorizes the district to do so, the area shall be secured. This may require posting security guards where necessary, roping off unsafe areas, locking any unneeded access doors and whatever other measures are necessary to prevent further damage to the property.
- F. The district shall notify the State Insurance Coverage Office immediately in the event of a significant fire or loss. If the fire is of a less serious nature, the State Insurance Coverage Office can be contacted during the next working day. The district shall also notify the Department of Education of the loss.

Insurance Coverage Office 97 Commerce Way Suite 201 Dover, Delaware 19904 Office Phone: (302) 739-3651 inscov@delaware.gov

Office of Capital Projects Management Department of Education 401 Federal Street, Suite 2 Dover, DE 19901 Office Phone: (302) 857-3364

- G. If necessary, the school district may invoke the emergency contracting provisions as authorized in 29 Del. C., Chapter 69 Subchapter IV.
- H. If the extent of the damage warrants and with the approval of the State Insurance Coverage Office, hire an architect to investigate the extent of the damage and to supervise emergency repairs.
- I. With the approval of the State Insurance Coverage Office, contact and hire the necessary craftsmen to make investigations, emergency repairs and demolition.
- J. As soon as practical after the emergency repairs have been made, the rebuilding of the facility shall commence. The school district must keep the Delaware Insurance

Coverage Office and the Department of Education involved in the rebuilding effort.

#### 9.3 Selection of Architect

If needed, the local Board of Education shall select its architect as provided in 29 Del. C., <u>Chapter 69</u> and as explained in Section 6 of this manual. The State Insurance Coverage Office requires review and approval of this contract.

#### 9.4 Preparation of Plans and Plan Review

All plans, reviews and approvals for projects which are not classified as Minor Capital Improvement projects shall follow the procedures outlined in Section 2.0 of this manual except that in each step add the State Insurance Coverage Office to the required approvals. If the anticipated cost is less than the Minor Capital Improvement limit, only the approvals of the final plan by the Office of School Plant Planning & Maintenance, State Insurance Coverage Office and the Division of Facilities Management are required.

#### 9.5 Purchase Order

The purchase order for the general contract must be approved by the State Insurance Coverage Office, which shall collaborate with the Department of Education and the Division of Facilities Management as warranted.

#### 9.6 Change Orders

Change orders require only the approval of the State Insurance Coverage Office but will be reviewed by the Department of Education if requested by the State Insurance Coverage Office.

### 9.7 General Information Regarding Coverage and Procedures Under the Self Insurance Fund

- A. In general the Self-Insurance Fund will return real property to the condition that existed before the damages or losses were sustained.
- B. Equipment items not built into the structure will be adjusted on an actual cash value basis (replacement cost less depreciation). As soon as practical after the damages or losses were sustained, an inventory of damaged and destroyed equipment shall be made.
- C. Only state-owned property is covered under this program. Personal property of students and/or staff shall be excluded.
- D. Compensation for district employees involved in clean-up, security or repairs shall only be made for hours worked outside of normal working hours and paid on an over-time basis.
- E. Proof of expenditure for damages and losses must be presented in order for reimbursement to be made.

#### 9.8 Boilers and Furnace Explosion

Boiler and furnace explosion insurance is carried by a commercial company. The amount of coverage provided is \$2,000,000 per accident. Insured objects include all boilers, fired pressure vessels, steam cookers and tables, and hot water heaters.

As a list of insured locations must be maintained, it is the responsibility of the local school district to formally notify the State Insurance Coverage Office of all new acquisitions or deletions of state-owned real property that includes such pressure vessels. The district may not be eligible for reimbursement should it suffer a loss as a result of a pressure vessel failure that was not reported to the State Insurance Coverage Office when it was acquired or accepted.

In the event of a claim, please contact:

Insurance Coverage Administrator Insurance Coverage Office 97 Commerce Way Suite 201 Dover, Delaware 19904 Office Phone: (302) 739-3651.

Boiler inspections will be provided by the insurer. Requests for inspections or questions concerning inspection recommendations should be directed to the State Insurance Coverage Office at (302) 739-3651.

The insurer should be notified any time that repairs are made that affect the pressure vessel in order to determine if there is any coverage associated with the repairs. Failure to do so may affect the district's eligibility for reimbursement for losses and/or damages due to pressure vessel failure.

Schools and agencies that contract for the construction of buildings are reminded that the contractor should provide boiler coverage until such time as the building is accepted by the State. (State Insurance Department Coverage Office Bulletin No. 9, January 20, 1976)

#### Section 10 – School Custodians

DOE provides districts and charters with support in calculating the custodial units associated with facilities, particularly at times when additional facilities or newly renovated spaces are completed and ready to serve students.

Once plans for new or renovated facilities in school districts are complete, they can be provided to ABHA architects for inclusion in the BIM360 database. ABHA conducts a review of plans to determine the custodial units. Once the initial count is complete, districts should review and contact DOE if there are any questions or concerns.

Charter schools provide floor plans to the DOE Education Associate, Capital Projects, for review. The Education Associate with provide a final count to the district.

Information on custodial units, including guidance and calculations can be found here: <u>Title 14 – 729 School Custodians.</u>

#### **Section 11 – Capacity Calculation Procedures**

The Department of Education (DOE) completed a statewide facility assessment in early 2002. Part of the facility assessment included the verification of all school floor plans confirming overall construction and space use. The floor plans established through the facility assessment were used to determine new pupil capacities for each school building per district using the DOE school capacity formula. The school capacity formula was originally established in the mid-90s and was later incorporated into a software program that calculates the capacities of schools.

Since the completion of the facility assessment, school districts are required to submit electronic as-built drawings to ABHA Architects for all renovations, additions, or newly constructed school facilities so that the most current floor plans are housed electronically as part of the facility assessment database. Capacity formula parameters applied per building type including recent revisions made in FY 2005, FY 2007, and most recently FY 2017 to address current educational needs are listed below:

#### **Capacity Calculation**

The formula for elementary schools:

- Established at 22 students per kindergarten to 3<sup>rd</sup> grade classroom.
- Established at 24 students per 4<sup>th</sup> to 6<sup>th</sup> grade classroom.
- Standard classroom range is 800 1100 square feet (SF) of useable space, which is equal to total classroom SF fixed casework / equipment SF.
- Standard classroom capacity is increased or decreased by 1 student for each 30 SF above or below the standard classroom range.
- Kindergarten classrooms are considered specialized instructional spaces and are to accommodate a single capacity unit of 22 students regardless of their size.
- The library / media center, gymnasium, and first computer lab are excluded in the capacity calculations.
- Music and art classrooms are excluded in the capacity calculations.
- Classrooms of 500 SF or less are excluded in the capacity calculations and are considered to be used as "Small Group Educational Spaces".
- Special education rooms are included at 11 students for grades K-3 and 12 students for grades 4-6.
- Elementary School Building Utilization Factor is 85%.

#### The formula for middle schools:

• Established at 23 students per 7<sup>th</sup> to 8<sup>th</sup> grade classroom.

- Standard classroom range is 725 900 square feet (SF) of useable space, which is equal to total classroom SF fixed casework / equipment SF.
- Standard classroom capacity is increased or decreased by 1 student for each 30 SF above or below the standard classroom SF range, not to exceed 30 students in a given classroom.
- The library / media center and first computer lab are included in the capacity calculations.
- Gymnasiums are included in the capacity calculations and count as two classroom units totaling 46 students regardless of size.
- Auxiliary gymnasiums are included in the capacity calculations and count as a single classroom unit totaling 23 students regardless of size.
- Music and art classrooms are included in the capacity calculations and are to accommodate a single capacity unit of 17 students regardless of their size.
- Science classrooms, science labs, and career & technical education classrooms are included and considered specialized instructional spaces and are to accommodate a single capacity unit of 23 students regardless of their size.
- Classrooms of 500 SF or less are excluded in the capacity calculations and are considered to be used as small group educational spaces.
- Special education classrooms are included in the capacity calculation and count as 11 students per classroom.
- Middle School Building Utilization Factor is 85%.

#### The formula for high schools:

- Established at 21 students per 9<sup>th</sup> to 12<sup>th</sup> grade classroom.
- Standard classroom range is 725 900 square feet (SF) of useable space, which is equal to total classroom SF fixed casework / equipment SF.
- Standard classroom capacity is increased or decreased by 1 student for each 30 SF above or below the standard classroom SF range, not to exceed 30 students in a given classroom.
- The library / media center and first computer lab are included in the capacity calculations.
- Gymnasiums are included in the capacity calculations and count as two classroom units totaling 42 students regardless of size.
- Auxiliary gymnasiums are included in the capacity calculations and count as a single classroom unit totaling 21 students regardless of size.
- Music and art classrooms are included in the capacity calculations and are to accommodate a single capacity unit of 15 students regardless of their size.
- Science classrooms, science labs, and career & technical education classrooms are included and considered specialized instructional spaces and are to accommodate a single capacity unit of 21 students regardless of their size.
- Classrooms of 500 SF or less are excluded in the capacity calculations and are considered to be used as small group educational spaces.
- Special education classrooms are included in the capacity calculation and count as 10 students per classroom.
- High School Building Utilization Factor is 85%.

#### **Section 12 – Land Donation Procedures**

Site selection procedures and other information outlined in this document should be considered when evaluating land donations for school sites. The Department of Education complies with the State Strategies for Policies and Spending and, as such, shall not support the construction of schools in areas identified as Level 4 of the State Strategies for Policies and Spending unless extenuating circumstances apply. Districts shall seek to locate new schools in areas identified as Levels 1, 2 or 3 of the State Strategies for Policies and Spending.

The requirements and approval process for school sites using donated land are the same for purchased land. Please refer to section 4.0 of this manual for additional site selection information when considering donated land for school facilities.

#### Section 13 - Voluntary School Assessment

The Voluntary School Assessment (VSA) is a mechanism specific to New Castle County developments. VSA funds shall be applied exclusively to offsetting the required local share of major capital construction costs that increase school capacity.

The Secretary shall issue a Certification of Adequate Capacity for a proposed development if the school district in which the proposed development is located has adequate capacity for the increased demand that will result from the proposed development. Adequate capacity is when the elementary, middle, and high schools in the proposed development's feeder pattern each do not exceed 85 percent of the maximum number of students the schools can contain based on each school's physical space and class size for each grade level.

If the proposed development will contribute to any feeder pattern school being over capacity, the developer has the option of entering into a VSA agreement or donating land of equal value to the district.

Capacity shall include students who are enrolled in the proposed development's feeder pattern schools based on their residence, as provided in 14 Del.C. §202(c), and through the Delaware's School District Enrollment Choice Program as provided in 14 Del.C. Chapter 4.

Developers that are working on sites within New Castle County, including within municipal boundaries, should be directed to the DOE Education Associate, Capital Projects, for information and guidance on the process.

Homes in Kent County pay a designated tax based on the assessed value of the home. More information is available from the <u>Kent County Levy Court Department of Finance</u>, <u>Taxes and Assessments</u>.

Homes in Sussex County are not subject to any impact fees. VSA may be implemented in Sussex County, pending action by the Sussex County Council.

Additional information on the VSA process can be found in the <u>VSA Summary</u> on DOE's website.

#### Section 14 - School Bus Safety Procedures

#### 14.1 Planning School Sites for School Bus Safety

- 1. In the selection of school sites, the safety of pupils riding school buses shall not be compromised. These vehicles will be forced to utilize the roads in and around the school area. High-density traffic flow near school exits and entrances due to the proximity of freeways, periodic commercial traffic, or commuter traffic from industry should be avoided. It must be recognized in many cases that the area designated for the school site has been selected prior to the hiring of an architect.
- 2. The location of the school facility on a site should be determined so as to provide safe means of ingress and egress for bus traffic, pedestrian traffic and passenger vehicle traffic. When Boards of Education are considering school sites, access roads serving the school site shall be improved to meet current DelDOT and Fire Marshal requirements. In the event that Boards of Education may have land donated to them that is classified as unsafe for school transportation due to its traffic density, type of terrain, or lack of safe loading and unloading facilities. The cost of eliminating these unsafe conditions may exceed the purchase price of a more desirable parcel of property. In such instance, it might be wiser not to accept the donated land but attempt to secure a site that would provide for the safety of students that would have to be transported to the school for years to come.
- 3. All school bus traffic should be considered as one-way traffic flow, the service door side of the bus must always open next to the loading and unloading zone.
- 4. Wherever possible, separation should be maintained between bus traffic and regular vehicular flow as constituted by parent, pupil, service, teacher, and administrative traffic.
- 5. Fire lanes and access roads shall not be designed and constructed in such a way that students must cross traffic to engage in outside activities or gain access to the school facility.
- 6. All school bus roads entering into or exiting from state, county or municipally maintained roads shall be designed and constructed to accommodate a typical 72- to 84-passenger school bus. Roadway entrances shall conform to DelDOT entrance specifications. When possible, one way roads should be utilized.
- 7. Roads within the school site shall have curbing and drainage that complies with DNREC Storm Water Management Branch Storm Water and Sediment Control requirements.
- 8. To the extent possible, student, teacher, administrative, visitor and parent/guardian parking shall be separated from the loading zone utilized by the school buses.

- 9. In the construction of parking areas and bus platforms, districts shall reduce or eliminate islands, light poles or other obstructions in the parking areas or bus platforms. Islands, poles and other obstructions can cause issues with collisions but also snow removal.
- 10. Architects shall consult with the school district administration regarding the following:
  - a. Total number of pupils and school personnel the school is expected to accommodate.
  - b. Number of present and projected pupils to be transported.
  - c. Number of buses that are expected to serve the school.
  - d. Type of schedule used by the school-
    - Staggered
    - Single (one opening and closing time)
    - Block
  - e. Extra-curricular activities that would necessitate use of school buses.
- 11. Where buses are parked on the school grounds, consideration should be given to the reflective surfaces of windows, doors, and windshields in order to prevent undue glare from these parked vehicles being transmitted to the students in the classrooms.
- 12. School bus loading platforms shall utilize a diagonal bus-parking configuration. In the construction of sidewalks for students walking to school, crosswalks shall not cross in front of buses or bus traffic.
- 13. In areas that will be constantly utilized by school buses, the type of pavement and base shall be designed to accommodate the loading associated with such school bus traffic.
- 14. Vehicular traffic should never be required to turn a blind corner on any school site.
- 15. In the planning of a school and the location of access and service roads, conditions should never be set up that would require school buses to be backed on the school premises.
- 16. All pupil loading and unloading areas shall be provided for within the school site. If sidewalks are used, sidewalks must be on district property.
- 17. Whenever possible, parents shall be assigned a separate student pickup point away from the school bus loading areas.
- 18. ADA accessible bus loading areas and building egress shall be a part of the design of the school.
- 19. Care should be taken in the planting of trees and shrubbery on the school site so as not to obstruct the vision of the motorist creating a sight distance safety hazard.

- 20. Where necessary, traffic control devices shall be provided to assist school traffic in entering the regular traffic flow. Such traffic control devices shall conform to the Manual for Uniform Traffic Control Devices (MUTCD).
- 21. Lack of sidewalks shall not be considered a reason for reduced walkout for students. Sidewalks should be mandatory for all public access roadways.
- 22. Canopy use for bus loading areas should be considered and must be 12 inches or greater with no projection.
- 23. Rear bus access to parking area be at least double-width of bus. Front access be double width to accommodate tail swing with buses pulling out.
- 24. Install guard posts to protect sidewalks in yellow, orange, or even school colors, etc.
- 25. A lift bus platform that would accommodate a bus with a lift deployed that would allow wheelchairs to exit the ramp, stay on a sidewalk, and not cause blockage of pedestrian traffic.
- 26. Consideration for bus loading zones during emergencies, consideration of distance from the school and safe staging of buses not to hinder emergency or vehicle traffic.
- 27. Consider break-away gates for exits so vehicles not trapped or in case of accidental closure, the gates would not be an immovable object.
- 28. All parking areas would use diagonal parking and not bumper-to-bumper, the first bus has to move for all buses to move, breakdown could create serious issues, or fire on a bus would lead to bus catching on fire like dominoes without ability to move the buses out of the area. It also extends the loading and unloading zones beyond visual control of administration.

#### **Additional Resources:**

DOE Forms and resources can be found on the DOE website.

- CN Applications and Training
- Construction Formula Memo
- State/Local Share Memo

National Fire Protection Association - Building Construction and Safety Code

Delaware Department of Transportation - Safe Routes to School Program

Green Schools National Network - How to become a Green School

United States Green Building Council - <u>Leadership in Energy and Environmental Design (LEED)</u>
<a href="mailto:certification">certification</a>

National Council on School Facilities - Home

Delaware Department of Natural Resources and Environmental Control

Stormwater Management

**Energy Efficiency** 

Sea Level Rise

Recycling