## Delaware Public Education Compensation Committee: <br> Final Recommendations

Submitted October 30, 2023
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## Foundations for This Work

On May 3, 2022, the Delaware General Assembly introduced Senate Bill 100: An Act to Amend Title 14 of the Delaware Code Relating to the Public Education Compensation Committee (PECC). The Act was signed into law by the Governor on June 30, 2022.

The legislation was introduced in the context of nationwide shortages of teachers and other education personnel, and new data that highlighted the role of compensation. Recognizing the critical role of teachers and all education personnel in supporting student learning, and the very real and urgent educator recruitment and retention challenges in the state, Senate Bill 100 established the PECC to review Delaware's educator compensation structure and its ability to compete with regional school districts, Delaware's private business sector, and other governmental agencies and to develop recommendations to establish a new compensation structure for educators in Delaware (See Senate Bill 100 in Appendix A).

The PECC was chaired by the Secretary of Education and included the following members: Controller General, Director of the Office of Management and Budget, President of the Delaware State Education Association, Executive Director of the Delaware Association of School Administrators, an educator appointed by the Senate President Pro Tempore, two school financial officers (CFOs) appointed by the Governor, a school superintendent appointed by the Governor, a charter school administrator appointed by the Speaker of the House, a representative of the Office of the Governor, Chair of the House Education Committee, Chair of the Senate Education Committee, a member from the House minority caucus appointed by the Speaker of the House, and a member from the Senate minority caucus appointed by the President Pro Tempore (see list of committee members in Appendix B).

## Committee Process Overview

The PECC met 15 times (from July 2022 to October 2023), resulting in the recommendations set forth in this report. The Department of Education, contracted WestEd, an independent, nonpartisan research, development and service agency, to support, prepare materials for, and facilitate these meetings; conduct data collection and analysis; and develop the final report of the PECC's recommendations. Early on, a "working group" of finance experts, including the two school financial officer members of PECC, was created. To provide the PECC with options for consideration, these financial experts developed cost models and recommendations for consideration by the full PECC. A second working group focused on teacher leadership and career ladders was subsequently launched in August 2023, and will deliver recommendations specific to this charge by July 2024 (see \#3-7 in Appendix A).

The PECC followed structured meeting and decision-making protocols to facilitate discussion and corresponding votes on each recommendation according to a meeting scope and sequence. This process ensured each recommendation was informed by data, dialogue, opportunities for stakeholder input, and consideration of multiple options. Several cross-cutting
considerations were raised early on, including total compensation, the state's codified salary schedule, local versus state contributions, and statewide minimum salaries.

In addition, throughout the PECC's deliberations, a tension re-surfaced regarding balancing a bold and aspirational recommendation with a realistic recommendation likely to be adopted. On March 14, 2023, the Secretary of Education sent the PECC members a letter that clarified that the PECC can and will prioritize being both aspirational and realistic for the consideration and hopeful adoption by both current and future Delaware leaders.

## Recommendations

Below are the seven recommendations of the PECC. The aggregate four-year cost to the state is \$232,216,411.

The costs associated with each of the seven recommendations for Fiscal Years (FY) 2025 through 2028 are outlined in Appendix C. Draft legislation for the adoption of these recommendations is provided in Appendix E. It is important to note that although these estimates include statewide public education staff, charter schools are not required by Delaware law to compensate their staff in accordance with state salary schedules.

## Recommendation 1: 14 Del. C. §1305

To strengthen Delaware's ability to compete with regional school districts in recruiting and retaining qualified and diverse educators, on March 13, 2023, the PECC voted to provide all Delaware public education employees covered under 14 Del. C. §1305 (teachers, nurses, principals, superintendents, and other administrative and supervisory employees) a $2 \%$ percent and $\$ 1,875$ flat rate increase to the base salary each year, over 4 years between FY 2025 and FY 2028. This increase will bring the state share of the base educator salary to 70 percent of the total target salary of $\$ 60,000$ in FY 2028, in accordance with the intent set forth in 14 Del. Code §1305(b).

This recommendation was based upon the PECC's review of national and regional salary data, benefit options and pension offerings, with a particular focus on educator salary data in the contiguous border districts in Maryland and Pennsylvania (see Appendix F for a link to meeting materials from December 2022 through March of 2023, containing data that informed this recommendation).

Key areas of discussion during the December 2022, January 2023 and February 2023 meetings included expectations around the local district share associated with a recommended salary increase, balancing aspirational recommendations while remaining fiscally responsible, and the length of time appropriate for the phase-in of the recommended salary increase.

Table 1. Yearly Costs of Recommended Teacher and Administrator Salary Increase

| Employee Group | Recommendation | FY25 | FY26 | FY27 | FY28 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1305: Teachers <br> and |  |  |  |  |  |  |
| Administrators | $2 \%+\$ 1,875$ | $\$ 51,838,806$ | $\$ 52,552,715$ | $\$ 53,599,083$ | $\$ 54,668,393$ | $\$ 212,658,997$ |

The total cost to the State for Recommendation 1, including other employment costs (OECs), is $\mathbf{\$ 2 1 2 , 6 5 8 , 9 9 7}$.

## Recommendation 2: 14 Del. C. §1308

To ensure that pay for education support staff covered under 14 Del. C. §1308 (administrative secretaries, financial secretaries, senior secretaries, and clerks) is competitive with other districts in Maryland and Pennsylvania, on April 17, 2023, the PECC voted to collapse the employment classifications covered under this section from five lanes (Clerk, Secretaries, Senior Secretaries, Financial Secretaries, and Administrative Secretaries) to three lanes (Secretaries, Financial Secretaries, and Administrative Secretaries), and provide a 2\% plus \$500 flat rate increase in FY 2025. This recommendation is in addition to any general salary policy increases to be considered for state employees.

This recommendation was based upon the PECC's review of the base salaries for the five secretarial positions in each of Delaware's school districts and neighboring districts in Maryland and Pennsylvania and comparisons of the average base salaries (see Appendix F for a link to meeting materials from March and April of 2022, containing data that informed this recommendation). There were challenges with gathering data outside of Delaware for the entry-level Clerk position, but data confirmed the base salary for the Secretarial role begins at $\$ 31,445$ in Delaware, $\$ 32,074$ in bordering districts in Maryland, and $\$ 35,190$ in bordering districts in Pennsylvania. Discussions in March and April 2023 considered total salary, the Governor's proposed FY 2024 general salary increase, and local contract and collective bargaining language that may not allow the state designation changes to translate to local changes in some districts.

Table 2. Current and Recommended Salary Structure for Administrative Assistants

|  | DE O Years <br> Salary State <br> Contribution <br> with 3\% General <br> Increase (FY24) | Collapsed Classification | Adjusted 0 Years <br> Salary State <br> Contribution with 2\% <br> \$ \$500 Increase <br> (FY25) |
| :--- | :---: | :---: | :---: |
| Clerk | $\$ 20,395$ |  | $\$ 22,986$ |
| Secretary | $\$ 22,045$ |  |  |
| Senior Secretary | $\$ 22,940$ | Administrative Assistant II | $\$ 24,404$ |
| Financial Secretary | $\$ 23,435$ |  |  |
| Administrative Secretary | $\$ 24,255$ | Administrative Assistant III | $\$ 25,240$ |

The total cost to the state for Recommendation 2, including other employment costs (OECs), is: $\mathbf{\$ 1 , 4 0 7 , 7 9 9}$.

## Recommendation 3: 14 Del. C. §1311

To ensure that pay for education support staff covered under 14 Del. C. §1311 (school custodians) is competitive with other districts in the region, on April 17, 2023 the PECC voted to collapse the employment classifications covered under this section from six lanes (Custodian, Custodian Firefighter, Chief Custodian ( $\leq 5$ years), Chief Custodian ( $6+$ years), Maintenance Mechanic, and Skilled Craftsperson) to four lanes (Custodian, Assistant Chief Custodian, Chief Custodian, and Skilled Maintenance/ Craftsperson) and provide a 2\% salary increase in FY 2025, build existing stipends into the base salary schedules at the appropriate classifications and create a new stipend for the highest classification.

This recommendation was based upon the PECC's review of the base salaries for custodial positions in each of Delaware's school districts and neighboring districts in Maryland and Pennsylvania and comparisons of the average base salaries (see Appendix F for a link to meeting materials from March and April of 2022, containing data that informed this recommendation). For example, average entry level custodial salaries begin at $\$ 30,640$ in Delaware, $\$ 30,701$ in bordering districts in Maryland, and $\$ 30,607$ in bordering districts in Pennsylvania. Discussions in March and April 2023 considered the existing employee classifications and differentiation between positions (e.g., chief custodian, maintenance mechanics and skilled craftspersons), and the differences between the elementary and high school chief custodian role. The respective responsibilities for each role were discussed, as well as the pay differences, and impact on recruitment, between school-based skilled craftspersons and those in other sectors.

Table 3. Current and Recommended Salary Structure for Custodians

| Current Classifications | Salary State <br> Contribution with 3\% <br> General Increase <br> (FY24) | Collapsed <br> Classification and <br> Increase | Adjusted State <br> Contribution with 2\% <br> +Flat Increase (FY25) |
| :--- | :---: | :---: | :---: |
| Custodian | $\$ 23,640$ | Custodian (2\% + \$439) | \$24,551 |
| Custodian Firefighter | $\$ 24,198$ | Assistant Chief <br> Custodian (2\% + \$662) | \$25,344 |
| Chief Custodian (5 or <br> Fewer Custodians) | $\$ 24,482$ | Chief Custodian (2\% + |  |
| Chief Custodian (6 or <br> More Custodians) | $\$ 25,603$ | $\$ 26,998$ |  |
| Maintenance <br> Mechanic | $\$ 26,124$ | Skilled <br> Maintenance/Craftsp <br> erson <br> $(2 \% ~+~ \$ 1,105) ~$ | $\$ 28,257$ |
| Skilled Craftsperson | $\$ 26,619$ |  |  |

The total cost to the state for Recommendation 3, including other employment costs (OECs), is $\mathbf{\$ 2 , 4 7 2 , 7 8 7}$.

## Recommendation 4: 14 Del. C. §1322

To ensure that pay for education support staff covered under 14 Del. C. §1322 (food service employees) is competitive with other districts in the region, on June 12, 2023 the PECC voted to provide a one-time across-the-board $\mathbf{2 . 5 \%}$ salary increase for FY 2025. This recommendation raises the minimum food service worker salary from $\$ 14.64 /$ hour to $\$ 15.01 /$ hour, ensuring that minimum wage requirements will be met.

This recommendation was based upon the PECC's review of the base salaries for three food service positions (General Worker, Lunch Cook, and Manager) in each of Delaware's school districts and neighboring districts in Maryland and Pennsylvania and comparisons of the average base salaries (see Appendix F for a link to meeting materials from May and June of 2023, containing data that informed this recommendation). For each of the three positions, both base salaries and Step 10 salary comparisons were made. For example, average entry level food service salaries begin at a competitive $\$ 17.13 /$ hour level in Delaware, compared to $\$ 14.30$ /hour in bordering districts in Maryland, and $\$ 16.77 /$ hour in bordering districts in Pennsylvania; for managers, salaries begin at \$28,609 in Delaware, $\$ 23,841$ in bordering districts in Maryland, and $\$ 24,417$ in bordering districts in Pennsylvania. During the May
meeting, the PECC members considered total salary for different types of school food service workers, and the part- or full-time nature of their work.

The total cost to the state for Recommendation 4, including other employment costs (OECs), is: $\mathbf{\$ 1 , 7 7 1 , 2 3 4}$.

## Recommendation 5: 14 Del. C. §1324

To ensure that pay for education support staff covered under 14 Del. C. §1324 (paraprofessionals) is competitive with other districts in the region, on June 12, 2023 the PECC voted to provide a one-time 1\% salary increase for FY2025, an increase in the Associate's Degree and ParaPro certification stipend to $\$ 1,000$, and the creation of a new Bachelor's degree stipend of $\$ \mathbf{2 , 0 0 0}$.

This recommendation was based upon the PECC's review of the base salaries for two paraprofessional positions: Service Paraprofessionals and Instructional Paraprofessionals. The PECC reviewed salary data in each of Delaware's school districts and neighboring districts in Maryland and Pennsylvania and comparisons of the average base salaries (see Appendix F for a link to meeting materials from May and June of 2023, containing data that informed this recommendation). For each position, both base salaries and Step 10 salary comparisons were made.

Based on the State's prior reviews and efforts around paraprofessional salaries, between 2008 and 2016 paraprofessional scale was collapsed from 24 to 10 steps and paraprofessionals received $2 \%$ to $6 \%$ salary increases each year, for a total of a $26.1 \%$ salary increase between 2008-2016. As a result, Delaware's salaries are currently competitive. For example, average entry level Service Paraprofessional salaries begin at a competitive $\$ 28,220$ level in Delaware, compared to $\$ 20,473$ in bordering districts in Maryland, and $\$ 21,715$ in bordering districts in Pennsylvania; for Instructional Paraprofessionals, salaries are similarly competitive, beginning at $\$ 29,970$ in Delaware, $\$ 21,513$ in bordering districts in Maryland, and $\$ 22,672$ in bordering districts in Pennsylvania. In addition to their salaries, Instructional Paraprofessionals currently receive an annual stipend of $\$ 662$ if they have an Associate's degree and 60 semester credits (or pass a comprehensive test). Finding that Delaware already is regionally competitive, during the May meeting it was noted that state resources should be directed to the groups whose salaries are not currently regionally competitive.

Of note, in developing this recommendation, the PECC members noted that many paraprofessional positions are federally funded and that the state will not be funding these federally-supported positions.

The total cost to the state for Recommendation 5, including other employment costs (OECs), is: $\mathbf{\$ 3 , 0 9 6 , 5 8 6}$.

## Recommendation 6: Bus Drivers

Senate Bill 100 also required the PECC to consider job categories where pay scales do not exist, including school bus drivers. To ensure that pay for school bus drivers is competitive with other districts in the region, on August 14, 2023 the PECC voted to increase the base hourly rate for school bus drivers from $\mathbf{\$ 2 2} .50 /$ hour to $\mathbf{\$ 2 5 . 0 0} /$ hour.

This recommendation was based upon the PECC's review of the hourly base salary for contractor-employed school bus drivers and district-employed school bus drivers in Delaware and neighboring districts in Maryland and Pennsylvania (see Appendix F for a link to meeting materials from June and August of 2023, containing data that informed this recommendation). The PECC also considered the Public School Transportation Committee's recommendation to increase bus drivers' salaries to $\$ 25.00 /$ hour.

The total cost to the state for Recommendation 6, including other employment costs (OECs), is: $\mathbf{\$ 4 , 3 6 2 , 6 1 3}$.

## Recommendation 7: Information Technology Professionals

To ensure that pay for Information Technology professionals is competitive with other districts in the region, on October 16, 2023, the PECC voted to create a new unit of funding at 1:150 Division 1 Units for Technology (with fractional units earned, for 12 months) in FY 2025. The PECC further added a caveat that the number of vacancies for all employee groups will be included in the final PECC report to ensure recommendations are financially feasible and fiscally responsible. This will provide funding for Information Technology employee salaries, which are currently paid from a variety of funding streams, in many cases including district funds using a variety of salary scales including educator, custodian, paraprofessional, and others.

This recommendation was based upon the PECC's review of the average base salaries for three Information Technology positions: Technician, Specialist, and Supervisor. The PECC reviewed average base salaries for these three positions in Delaware and in several neighboring districts in Maryland and Pennsylvania, although data availability limited the number of district comparisons. The PECC also considered Information Technology employee actual average salaries at the Delaware Department of Technology and Information and in Delaware's public schools (see Appendix F for a link to meeting materials from August, September, and October of 2023, containing data that informed this recommendation). The PECC also considered that at the time of data collection there were 4 Information Technology employee vacancies statewide, and developed a list of educator vacancies (see Appendix D).

The total cost to the state for Recommendation 7, including other employment costs (OECs), is: $\mathbf{\$ 6 , 4 4 6 , 3 9 5}$.

# Appendix A. Senate Bill No. 100: An Act to Amend Title 14 of the Delaware Code Relating to the Public Education Compensation Committee 

SPONSOR:<br>Sens. Bonini, Brown,<br>Ennis, Gay, Hansen,<br>Hocker, Lawson,<br>Lockman, Lopez,<br>Mantzavinos, S. McBride,<br>Paradee, Pettyjohn, Pinkney, Poore,<br>Richardson, Sokola,<br>Walsh, Wilson; Reps.<br>Baumbach, Bolden, Freel, Griffith, Heffernan,<br>Longhurst, Matthews,<br>Mitchell, Morrison,<br>Osienski, Ramone,<br>Michael Smith



Sen. Townsend \&
Sen. Sturgeon \&
Rep. K. Williams \&
Rep. S. Moore \& Rep. Bush

## DELAWARE STATE SENATE <br> 151st GENERAL ASSEMBLY <br> SENATE BILL NO. 100

AN ACT TO AMEND TITLE 14 OF THE DELAWARE CODE RELATING TO THE PUBLIC EDUCATION COMPENSATION COMMITTEE.

WHEREAS, educators are responsible for teaching students and contributing to their learning development; and

WHEREAS, according to the Economic Policy Institute, K-12 education ranked second to the leisure and hospitality industry in job losses during the pandemic, amounting to a $4.7 \%$ drop in employment nationally as of December 2021; and

WHEREAS the pandemic having come on the heels of the Great Recession, the Economic Policy Institute reported that as of December 2021, K-12 public education employment is down 432,000 or $5.3 \%$ from September 2008; and

WHEREAS, the Economic Policy Institute has recorded a $20.3 \%$ loss in educational staffing in Delaware from 2008 to 2021 and specifically a $1.9 \%$ loss in educational staffing from 2019-2021; and

WHEREAS, according to Join Delaware Schools, as of May 2, 2022, there are 637 vacant educational staffing positions statewide; and

WHEREAS, according to the National Education Association's Rankings of the States in 2020-2021, the Delaware average salary for instructional staff and teachers ranks $16^{\text {th }}$ in the country; and

WHEREAS, according to the National Education Association's Rankings of the States in 2020-2021, Delaware teacher pay when adjusted for inflation from 2019 to 2021 decreased by over $2.9 \%$; and

WHEREAS, according to the National Education Association's Rankings of the States in 2020-2021, the Maryland average salary for instructional staff ranks $8^{\text {th }}$ in the country and $9^{\text {th }}$ for teachers; and

WHEREAS, according to the National Education Association's Rankings of the States in 2020-2021, the Pennsylvania average salary for instructional staff ranks $12^{\text {th }}$ and $11^{\text {th }}$ for teachers; and

WHEREAS, according to the National Education Association's Rankings of the States in 2020-2021, the New Jersey average salary for instructional staff ranks $4^{\text {th }}$ and $7^{\text {th }}$ for teachers; and

WHEREAS most teachers and specialists hold a master's degree or higher; and
WHEREAS, according to the Delaware Department of Education, in 2020-2021 the average student debt amongst educators who qualified for Delaware's High Needs Student Loan Repayment Program was $\$ 52,406.42$; and

WHEREAS the Economic Policy Institute reports public school teachers are paid $19.2 \%$ less than similar workers in other occupations; and

WHEREAS, nationally, $41 \%$ held more than one job in 2019. More than a quarter ( $27 \%$ ) held two jobs, about $10 \%$ held three jobs, and 5\% held four or more jobs. Among teachers with two or more jobs, well over half $(62 \%)$ worked on weekdays during the academic year, after classes ended for the day; and

WHEREAS, according to a national report on hiring and retaining teachers conducted by Emma García and Elaine Weiss, teachers who quit the profession were more likely to have earned more pay outside of the school system than those who remained in teaching; the report further found that when teachers must explore outside options to supplement low teaching pay, they may find something they would rather pursue full time; and

WHEREAS the Economic Policy Institute's research identifies three primary factors driving the teacher shortage: (1) challenging work environments or "school climates"; (2) inadequate or uneven professional supports for teachers; and (3) low pay relative to peers in other professions with similar credentials and experience; and

WHEREAS, according to Delaware educators who are dual certified in special education and general education, they can no longer manage the paperwork and other regulatory requirements of being both the teacher of record and a special education case manager, especially without additional pay or support; and

WHEREAS, the National Education Association has reported that massive staff shortages in America's public schools are leaving educators increasingly burned out, with an alarming 55\% of educators now indicating that they are ready to leave the profession they love earlier than planned.

NOW, THEREFORE:
BE IT ENACTED BY THE GENERAL ASSEMBLY OF THE STATE OF DELAWARE:
Section 1. Amend Chapter 13, Title 14 of the Delaware Code by making deletions as shown by strike through and insertions as shown by underline as follows:
§ 1337. Public Education Compensation Committee.
(a) The Public Education Compensation Committee (hereinafter "Committee") is hereby convened to review Delaware's educator compensation structure and its ability to compete with regional school districts, Delaware's private business sector, and other governmental agencies, in recruiting and retaining qualified and diverse educators, and to develop recommendations to establish a new compensation structure for educators in Delaware, including the following:
(1) Make recommendations that strengthen Delaware's ability to compete with regional school districts in recruiting and retaining qualified and diverse educators.
(2) Make recommendations for competitive base pay for educators at all steps in the compensation structure.
(3) Make recommendations for achieving competitive career level earnings in fewer, more meaningful steps.
(4) Specify how educators can achieve additional opportunities for career advancement, which must be based in part on years of experience but must otherwise be based on acquisition of relevant degrees, certifications, and competencies, the acceptance of leadership responsibilities, and must fairly compensate for additional professional responsibilities.
(5) Make recommendations that include approaches to the acquisition of skills and knowledge that are timely, relevant, and affordable. Recommendations shall include access to additional compensation that may vary depending on the degree, certification, or competency achieved. The Committee must also consider how additional compensation under this section will be approved and administered.
(6) Provide recommendations on the creation of leadership roles through which educators will receive additional compensation for assuming leadership responsibilities. Recommendations should also allow school districts flexibility to determine the number and type of leadership roles. The Committee should consider positions that: (1) have meaningful adult leadership responsibilities in the areas of curriculum, casework, instruction, student support, family and community engagement, and professional development; (2) maintain a meaningful connection to
student learning; and (3) are supported by classroom or office coverage during times when the educator is away from the classroom or students. Recommendations should include language indicating educators serving in leadership roles shall not be assigned additional responsibilities that are not substantially related to their leadership roles and classroom or professional obligations.
(7) Make recommendations for a process that provides additional compensation for professional responsibilities that are not generally required in the classroom, including special education casework. The Committee shall discuss and make recommendations regarding the types of responsibilities that could qualify for additional compensation. The Committee must also consider how additional compensation under this section will be approved and administered.
(8) Make recommendations regarding the applicability of the new system, which would apply to all educators as defined by Chapter 1202(6) of this title or person paid under $\$ \S 1305,1306,1307,1310$ and 1321 of this title. The Committee should provide a timeline and mechanism for transition and implementation.
(9) Review and provide recommendations to increase base levels of pay for education support staff as defined by $\S \S 1308,1311,1322$, and 1324 of this title that shall be competitive with other districts in the region.
(10) Identify and consider adopting state pay scales for job categories where one does not exist, including bus drivers and information technology employees.
(b) The Committee shall present its recommendations, including a fiscal note and implementing legislation, to the Governor no later than November 15, 2023, so that its recommendations may be considered for inclusion in the Governor's recommended budget for fiscal year 2025 to be presented to the General Assembly in January 2024.
(c) The Committee shall consist of the following members: the Secretary of Education; the Controller General; the Director of the Office of Management and Budget; the President of the Delaware State Education Association; the Executive Director of the Delaware Association of School Administrators; an educator appointed by the Senate President Pro Tempore; two school financial officers appointed by the Governor; one school superintendent appointed by the Governor; a charter school administrator appointed by the Speaker of the House; a representative of the Office of the Governor; the Chair of the House Education Committee; and the Chair of the Senate Education Committee. The Committee will elect a chair from amongst the membership.
(d) The Committee shall seek input from others including educators, parents, school administrators, local school boards, and higher education representatives. The Committee shall hold public meetings in person or virtually to specifically gather input from educators.
(e) The Department of Education shall provide staff assistance to the Committee and shall convene the first meeting no later than August 1, 2022.

## SYNOPSIS

This Act establishes a Public Education Compensation Committee for the purpose of reviewing Delaware's educator compensation structure and its ability to compete with regional school districts, Delaware's private business sector, and other governmental agencies and to develop recommendations to establish a new compensation structure for educators in Delaware.

The Committee will consist of 13 members, including the Secretary of the Department of Education, the Controller General, the Director of the Office of Management and Budget, the Executive Director of the Delaware State Education Association, the Executive Director of the Delaware Association of School Administrators, an educator, two school financial officers, one school superintendent, a charter school administrator, a representative of the Office of the Governor, and the Chairs of the House and Senate Education Committees. The Act requires the Committee to present its recommendations to the Governor no later than November 15, 2023, so that the recommendations may be included in the Governor's recommended budget for fiscal year 2025.

Author: Senator Townsend

# Appendix B. Public Education Compensation Committee Members and Working Groups 

## PECC Voting Members

Mark Holodick (Committee Chair), Secretary of Department of Education (DOE)
Ruth Ann Miller, Controller General, Office of the Controller General (CGO)
Cerron Cade, Director of the Office of Management and Budget (OMB)
Stephanie Ingram, President of the Delaware State Education Association (DSEA)
Tammy Croce, Executive Director of the Delaware Association of School Administrators (DASA)
David Kohan, Educator
Sara Hale, School Financial Officer
Chuck Longfellow, Former School Financial Officer*
Sean Sokolowski, School Financial Officer *
Frank Newton, Former Charter Head of School*
Eric Anderson, Charter Head of School*
Heath Chasanov, School Superintendent
Johnathan Starkey, Office of the Governor
Representative Kimberly Williams, Chair of House Education Committee
Senator Laura Sturgeon, Chair of Senate Education Committee
Representative Michael Smith, Member House Minority Caucus
Senator Brian Pettyjohn, Member Senate Minority Caucus
*Note: In January 2023, Eric Anderson replaced Franklin Newton who left public education. In August, 2023, Sean Sokolowski replaced Chuck Longfellow who retired.

## Other Contributors

## Department of Education

Tyler Bryan, Education Associate, Transportation Office
Kim Klein, Associate Secretary, Operations Support
Meredith Seitz, Chief of Staff
Tina Shockley, Education Associate
Office of Management and Budget
Nicholas Konzelman, Chief Education Fiscal and Policy Analyst

## Controller General's Office

Kiley Thompson, Legislative Fiscal and Policy Analyst

## WestEd

Gretchen Weber, Senior Managing Director
Sarah Barzee, Senior Director of State Education Services
Ellen Sherratt, Consultant, Teacher Salary Project
Raifu Durodoye Jr, Senior Research Associate
Ione Heigham, Research Assistant
Nancy Tien, Program Associate
Anna Sullivan, Project Manager

## Appendix C. Summary of Recommendations and Costs

| Employee Group | Recommendation | FY25 | FY26 | FY27 | FY28 | Total per Employee Group: |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1305: Teachers and Administrators | 2\% + \$1,875 | \$51,838,806 | \$52,552,715 | \$53,599,083 | \$54,668,393 | \$212,658,997 |
| 1308: Secretaries | $2 \%+\$ 500 \&$ <br> 5 to 3 collapse | \$1,407,799 | - | - | - | \$1,407,799 |
| 1311: Custodians | 2\% \& 6 to 4 collapse \& stipends* | \$2,472,787 | - | - | - | \$2,472,787 |
| 1322: Food Service | 2.5\% | \$1,771,234 | - | - | - | \$1,771,234 |
| 1324: <br> Paraprofessionals | $\begin{gathered} 1 \% ~ \& ~ \\ \text { stipends* } \end{gathered}$ | \$3,096,586 | - | - | - | \$3,096,586 |
| Bus Drivers | \$25 per hour | \$4,362,613 | - | - | - | \$4,362,613 |
| IT Employees | 1:150 Div I Units, fractionals | \$6,446,395 | - | - | - | \$6,446,395 |
| Total per Year: |  | \$71,396,220 | \$52,552,715 | \$53,599,083 | \$54,668,383 | \$232,216,411 |

*Stipends for custodians include adding existing stipends to the base salary (\$439 for Custodian, $\$ 662$ for Assistant Chief Custodian, $\$ 883$ for Chief Custodian) and creating an additional stipend for the highest classification, the Skilled Maintenance/Craftsperson $(\$ 1,105)$. Stipends for paraprofessionals include increasing the existing Associate's Degree and ParaPro certification stipend to $\$ 1,000$, and creating a new Bachelor's degree stipend of $\$ 2,000$.

## Appendix D. Delaware Educator Vacancies

| District Name: | 1305: <br> Educators | 1308: <br> Secretaries | 1311: <br> Custodians | 1322: <br> Food <br> Service | $\begin{aligned} & \text { 1324: } \\ & \text { Paras } \end{aligned}$ | Bus Drivers | IT |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Academia Antonia Alonso | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Academy of Dover | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Appoquinimink | 75 | 2 | 12 | 21 | 39 | 0 | 0 |
| Brandywine | 26 | 2 | 2 | 1 | 10 | 3 | 0 |
| Caesar Rodney | 25 | 0 | 2 | 6 | 6 | 0 | 0 |
| Campus Community School | 1 | 0 | 0 | 0 | 3 | 0 | 0 |
| Cape Henlopen | 1 | 0 | 1 | 0 | 0 | 1 | 0 |
| Capital | 48 | 2 | 2 | 13 | 5 | 3 | 0 |
| Charter School of New Castle | 6 | 0 | 0 | 0 | 0 | 0 | 0 |
| Charter School of Wilmington | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| Christina | 57 | 3 | 12 | 20 | 56 | 5 | 1 |
| Colonial | 40 | 1 | 6 | 13 | 17 | 2 | 0 |
| Delaware Military Academy | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Delmar | 4 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early College School @ DSU | 6 | 0 | 0 | 0 | 1 | 0 | 0 |
| EastSide Charter School | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| First State Military Academy | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| First State Montessori Academy | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freire Charter School | 2 | 0 | 0 | 0 | 0 | 0 | 0 |


| District Name: | 1305: <br> Educators | 1308: <br> Secretaries | 1311: <br> Custodians | 1322: <br> Food Service | $\begin{aligned} & \text { 1324: } \\ & \text { Paras } \end{aligned}$ | Bus <br> Drivers | IT |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gateway Charter School | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Great Oaks Charter School | 4 | 0 | 0 | 0 | 1 | 0 | 0 |
| Indian River | 5.15 | 2.95 | 0.25 | 0 | 74 | 4 | 0 |
| Kuumba <br> Academy Charter School | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lake Forest | 20 | 0 | 2 | 4 | 6 | 0 | 0 |
| Las Americas Aspira Academy | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
| Laurel | 6 | 0 | 0 | 0 | 2 | 0 | 0 |
| Milford | 19 | 0 | 2 | 2 | 2 | 0 | 2 |
| MOT Charter School | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Newark Charter School | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NNC Vocational Technical | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Odyssey Charter School | 4 | 1 | 1 | 1 | 0 | 0 | 0 |
| Polytech | 0 | 1 | 0 | 1 | 0 | 0 | 1 |
| Positive <br> Outcomes <br> Charter School | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Providence Creek Academy | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| Red Clay | 37 | 0 | 0 | 3 | 0 | 0 | 0 |
| Seaford | 19 | 0 | 0 | 2 | 2 | 0 | 1 |
| Smyrna | 24 | 2 | 3 | 8 | 5 | 1 | 0 |
| Sussex Academy | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sussex <br> Montessori School | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sussex Technical | 3 | 0 | 0 | 1 | 0 | 0 | 0 |


| District Name: | 1305: <br> Educators | 1308: <br> Secretaries | 1311: <br> Custodians | 1322: <br> Food <br> Service | $\begin{aligned} & \text { 1324: } \\ & \text { Paras } \end{aligned}$ | Bus Drivers | IT |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Thomas A. Edison Charter School | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Woodbridge | 7 | 0 | 0 | 1 | 0 | 0 | 1 |
| TOTAL | 451.15 | 17.95 | 45.25 | 97 | 231 | 19 | 6 |

## Appendix E. Draft Legislation

## Salary Schedule: 1305 Basic salary schedule for teachers, nurses, principals, superintendents, and other school employees.

PECC recommendations: Beginning in Fiscal Year 2025, increase the base salary on the index by 2 percent plus $\$ 1,875$ each year, through Fiscal Year 2028 at which time the State share will reflect 70 percent of a base, starting salary of $\$ 60,000$.

DRAFT legislative changes required to implement, which could be implemented through the Annual Appropriations Act.

Fiscal Year 2025 Annual Appropriations Act, Section 8 (m) (6)
(i) Amend 14 Del. C. $\S 1305$ (b) by making deletions as shown by strikethrough and insertions as shown by underline as follows:
"(b) The base salary amount for this section, from the first day of the first full pay cycle of the fiscal year, through the last day of the pay cycle that contains the last day of the fiscal year, shall be $\$ 31,692 \$ 34,201$. The Bachelor's Degree, 0 -year experience point on the index is defined as the base and has an index value of 1.000 . This amount is intended to be the equivalent of 70 percent of a recommended average total competitive starting salary. All other salary amounts shall be determined by multiplying the base salary amount by the index value that corresponds with the appropriate training and experience cell, and then rounding to the nearest whole dollar.

NEW Section in Public Education. Section 8 of this Act increased the Fiscal Year 2025 base salary for 1305 (b) by two percent plus $\$ 1,875$. It is the intention of the Governor and General Assembly to amend 14 Del. C. $\$ 1305$ (b) by increasing the base salary two percent plus $\$ 1,875$ each fiscal year through Fiscal Year 2028, at which time the state base salary will be no less than 70 percent of $\$ 60,000$.

## Salary Schedule: 1308 Salary schedules for administrative secretaries, financial secretaries, senior secretaries, secretaries and clerks.

PECC recommendations: Collapse the existing 5 classifications into 3 classifications and increase the Fiscal Year 2025 salary schedule by 2 percent plus $\$ 500$.

DRAFT legislative changes required to implement, which could be implemented through the Annual Appropriations Act.

Fiscal Year 2025 Annual Appropriations Act, Section 8 (m) (6) (iii)
(iii) (a) Amend 14 Del. C. §1308 by making insertions as shown by underlining and deletions as shown by strikethrough as follows:
§1308. Salary schedules for administrative secretaries, financial secretaries, senior secretaries, secretaries and clerks assistants I, II and III.
(a) Each administrative assistant I, II and III secretary, financial secretary, senior secretary, secretary and clerk who works and is paid for 12 months per year shall be paid in accordance with the following schedule:

| Step | Clerk* | Secretary* | Senior <br> Secretary* | Financial <br> Secretary* | Administrative <br> Secretary* | Years of <br> Experience |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 1 | 20,395 | 22,045 | 22,940 | 23,435 | 24,255 | 0 |
| 2 | 20,999 | 22,647 | 23,495 | 23,995 | 24,823 | 1 |
| 3 | 21,598 | 23,202 | 24,055 | 24,554 | 25,390 | 2 |
| 4 | 22,203 | 23,756 | 24,611 | 25,113 | 25,956 | 3 |
| 5 | 22,766 | 24,310 | 25,167 | 25,674 | 26,589 | 4 |
| 6 | 23,301 | 24,865 | 25,725 | 26,260 | 27,228 | 5 |
| 7 | 23,832 | 25,419 | 26,314 | 26,892 | 27,872 | 6 |
| 8 | 24,364 | 25,971 | 26,945 | 27,524 | 28,510 | 7 |
| 9 | 24,898 | 26,593 | 27,573 | 28,155 | 29,152 | 8 |
| 10 | 25,431 | 27,219 | 28,201 | 28,786 | 29,791 | 9 |
| 11 | 25,963 | 27,844 | 28,829 | 29,421 | 30,431 | 10 |
| 12 | 26,560 | 28,469 | 29,456 | 30,052 | 31,070 | 11 |
| 13 | 27,160 | 29,094 | 30,085 | 30,682 | 31,712 | 12 |
| 14 | 27,763 | 29,721 | 30,715 | 31,315 | 32,351 | 13 |
| 15 | 28,363 | 30,347 | 31,341 | 31,949 | 32,990 | 14 |
| 16 | 28,965 | 30,974 | 31,970 | 32,577 | 33,634 | 14 |
| 17 | 29,567 | 31,597 | 32,600 | 33,208 | 34,273 | 15 |
| 18 | 30,170 | 32,224 | 33,229 | 33,842 | 34,912 | 16 |
| 19 | 30,770 | 32,848 | 33,857 | 34,471 | 35,553 | 17 |
| 20 | 31,372 | 33,475 | 34,483 | 35,107 | 36,193 | 18 |
| 21 | 31,971 | 34,099 | 35,112 | 35,738 | 36,832 | 19 |
| 22 | 32,586 | 34,739 | 35,754 | 36,384 | 37,487 | 20 |
| 23 | 33,218 | 35,394 | 36,411 | 37,042 | 38,154 | 21 |


| 24 | 36,063 | 37,081 | 38,838 | 23 |
| :---: | :---: | :---: | :---: | :---: |
| 25 | 36,743 | 37,767 | 39,537 | 24 |
| Step | Admin. | Admin. | Admin. | Years of |
|  | Assistant I* | Assistant II* | Assistant III* | Experience |
| 1 | 22,486 | 23,904 | 24,740 | 0 |
| 2 | 23,100 | 24,475 | 25,319 | - |
| 3 | 23,666 | 25,045 | 25,898 | 2 |
| 4 | 24,231 | 25,615 | 26,475 | 3 |
| 5 | 24,796 | 26,187 | 27,121 | 4 |
| 6 | 25,362 | 26,785 | 27,773 | 5 |
| 7 | 25,927 | 27,430 | 28,429 | 6 |
| 8 | 26,490 | 28,074 | 29,080 | 7 |
| 9 | 27,125 | 28,718 | 29,735 | 8 |
| 10 | 27,763 | 29,362 | 30,387 | 9 |
| 11 | 28,401 | 30,009 | 31,040 | 10 |
| 12 | 29,038 | 30,653 | 31,691 | 11 |
| 13 | 29,676 | 31,296 | 32,346 | 12 |
| 14 | 30,315 | 31,941 | 32,998 | 13 |
| 15 | 30,954 | 32,588 | 33,650 | 14 |
| 16 | 31,593 | 33,229 | 34,307 | 15 |
| 17 | 32,229 | 33,872 | 34,958 | 16 |
| 18 | 32,868 | 34,519 | 35,610 | 17 |
| 19 | 33,505 | 35,160 | 36,264 | 18 |
| $\underline{20}$ | 34,145 | 35,809 | 36,917 | 19 |
| $\underline{21}$ | 34,781 | 36,453 | 37,569 | 20 |
| 22 | 35,434 | 37,112 | 38,237 | 21 |
| 23 | 36,102 | 37,783 | 38,917 | 22 |
| $\underline{24}$ | 36,784 | 38,468 | 39,615 | 23 |
| 25 | 37,478 | 39,169 | 40,328 | 24 |

* Annual Salary in Whole Dollars.
(b) For purposes of implementing the salary schedule contained in subsection (a) of this section, the 18 -year step on the salary schedule is effective for administrative secretaries on July 1, 1989; the 19-year step will be effective for the fiscal year beginning July 1, 1990; and the 20-year step will be effective for the fiscal year beginning July 1, 1991. The 17-year step is effective for clerks, secretaries, senior secretaries, and financial secretaries on July 1, 1989; the 18-year step will be effective for the fiscal year beginning July 1, 1990; the 19-year step will be effective for the fiscal year beginning July 1,1991 ; and the 20 -year step will be effective for the fiscal year beginning July 1, 1992. In accordance with classification changes effective July 1, 2024, for purposes of this section, administrative secretary is equivalent to administrative assistant III, senior secretary and financial secretary are equivalent to administrative assistant II; and clerk and secretary are equivalent to administrative assistant I.
(c) One twelfth of the salary rate set forth under subsection (a) of this section shall be deducted for each month that the employee is not employed.
(d) These same classifications and pay rates shall apply to the Department of Education, except that the Department shall be authorized to revise the schedule annually to enable the Department to pay salary supplements up to the equivalent of the average of the 3 highest salaries for like positions paid by school districts.
(e) During the fiscal year beginning July 1, 1972, a reorganized school district may employ personnel to be paid pursuant to this section in a number equal to 1 of each full 10 state units of pupils for the first 100 such full state units of pupils and 1 additional for each additional full 12 state units of pupils.
(f) The total number of secretarial employees to which a reorganized school district is entitled shall be as specified in subsection (e) of this section, but the number that may be assigned to each classification beginning July 1, 1989, shall be according to the following and in the order specified:
(1) Up to 8 percent of the total secretarial allocation in each district or a minimum of 2 positions per district, whichever is larger, may be assigned as "administrative assistant III secretary."
(2) Up to 40 percent of the total secretarial allocation in each district or a minimum of 3 per district plus 1 for each school enrolling 15 or more units of pupils, whichever is greater, may be classified as "senior secretary" or "administrative assistant II financial secretary."
(3) Twelve percent of the total secretarial allocation in each district shall be classified as "clerk."
(4) The balance of the total elerical administrative assistant allocation in each district shall be classified as "administrative assistant I secretary."
(b) Amend 14 Del. C. $\S 1309$ by making insertions as shown by underlining and deletions as shown by strikethrough as follows:
§1309. Secretarial Administrative assistant classifications and salary supplement for additional training.
(a) The Department of Education shall establish rules and regulations for the assignment of a secretarial administrative assistant classification to personnel employed pursuant to § 1308 of this title who are not otherwise classified.
(b) An administrative assistant I, II or III secretary, financial secretary, senior secretary, secretary or clerk shall receive as a salary the amount for which the employee qualifies under § 1308(a) of this title, plus an annual amount for additional training as defined by the Department of Education as follows:

Professional Secretary Certificate \$662
(Completion of 2 years of college or successful completion of a national examination or equivalent certification program approved by the Department of Education.)
Certified Secretary Certificate \$991
(Eligibility for professional secretary certificate plus completion of 12 semester hours of college courses specified by the Department of Education and 5 years of successful experience.)
Bachelor's Degree Certificate \$1,320
(Completion of a bachelor's degree from an accredited college.)

## Salary Schedule: 1311 Salary schedules for school custodians.

PECC recommendations: Beginning in Fiscal Year 2025, collapse the existing 6 classifications into 4 classifications, increase the salary schedules by 2 percent and increase each classification by the existing correlated stipends and adding a new stipend for the highest classifications.

DRAFT legislative changes required to implement, which could be implemented through the Annual Appropriations Act.

Fiscal Year 2025 Annual Appropriations Act, Section 8 (m) (6) (iv)
(iv) Amend 14 Del. C. §1311by making insertions as shown by underlining and deletions as shown by strikethrough as follows:
(a) Custodians who have the qualifications required by the certifying board and who work and are paid 12 months per year shall be paid in accordance with the following schedule:

| Step* Custod | Custod | Chief | Chief | Maint | Skilled |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Firefi | Custodi Or Few | Custedi Or More | Mechan | Crafts |  |
|  |  | Custodi | Custodi |  |  |  |
| 1 23,640 | 24,198 | 24,482 | 25,603 | 26,124 | 26,619 |  |
| 2 24,061 | 24,620 | 24,903 | 26,025 | 26,651 | 27,256 |  |
| 3 24,482 | 25,041 | 25,325 | 26,464 | 27,206 | 27,887 |  |
| 4 24,902 | 25,464 | 25,744 | 26,938 | 27,753 | 28,519 |  |
| $5-25,325$ | 25,883 | 26,168 | 27,414 | 28,235 | 29,153 |  |
| $6-25,744$ | 26,302 | 26,621 | 27,891 | 28,855 | 29,786 |  |
| 7 26,168 | 26,781 | 27,098 | 28,361 | 29,409 | 30,417 |  |
| 8 26,621 | 27,258 | 27,571 | 28,835 | 29,959 | 31,049 |  |
| $9-27,098$ | 27,730 | 28,046 | 29,311 | 30,511 | 31,683 |  |
| $10-27,571$ | 28,204 | 28,519 | 29,786 | 31,059 | 32,316 |  |
| 11 28,046 | 28,678 | 28,995 | 30,259 | 31,613 | 32,948 |  |
| 12 28,519 | 29,156 | 29,471 | 30,731 | 32,163 | 33,582 |  |
| $13-29,003$ | 29,644 | 29,958 | 31,212 | 32,726 | 34,232 |  |
| 14 29,498 | 30,144 | 30,458 | 31,704 | 33,302 | 34,896 |  |
| 15 30,003 | 30,655 | 30,970 | 32,204 | 33,888 | 35,577 |  |
| 16 30,518 | 31,172 | 31,489 | 32,714 | 34,487 | 36,272 |  |


| Step* | Custodian* | Asst. Chief | Chief | Skilled Maint. | Yrs of |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  | Custodian* | Custodian* | Craftsperson* | Exp. |
| 1 | 24,552 | 25,344 | 26,998 | 28,256 | 0 |
| 2 | 24,981 | 25,774 | 27,429 | 28,906 | 1 |
| 3 | 25,411 | 26,204 | 27,876 | 29,550 | 2 |
| 4 | 25,839 | 26,635 | 28,360 | 30,194 | 3 |
| 5 | 26,271 | 27,063 | 28,845 | 30,841 | 4 |
| 6 | 26,698 | 27,490 | 29,332 | 31,487 | 5 |
| 7 | 27,130 | 27,979 | 29,811 | 32,130 | 6 |
| 8 | 27,592 | 28,465 | 30,295 | 32,775 | 7 |


| 9 | 28,079 | 28,947 | 30,780 | 33,422 | 8 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 10 | 28,561 | 29,430 | 31,265 | 34,067 | 9 |
| 11 | 29,046 | 29,914 | 31,747 | 34,712 | 10 |
| 12 | 29,528 | 30,401 | 32,229 | 35,359 | 11 |
| 13 | 30,022 | 30,899 | 32,719 | 36,022 | 12 |
| 14 | 30,527 | 31,409 | 33,221 | 36,699 | 13 |
| 15 | 31,042 | 31,930 | 33,731 | 37,394 | 14 |
| 16 | 31,567 | 32,457 | 34,251 | 38,102 | 15 |

* Annual Salary in Whole Dollars.
(b) The salaries stipulated in subsection (a) of this section shall be increased for special training as define by the certifying board by the addition of the following anmal amount:
$\begin{array}{ll}\text { Chief Custodian } & \$ 883 \\ \text { Firefighter and Custodian Firefighter } & \$ 662 \\ \text { Cusodian } & \$ 439\end{array}$
(c) (b) One twelfth of the salary rate set forth under subsection (a) shall be deducted for each month that the employee is not employed.

Salary Schedule: 1322 Salary schedules for school food service employees.
PECC recommendations: Beginning in Fiscal Year 2025, increase the salary schedules by 2.5 percent, ensuring a starting salary of no less than \$15/hour for cooks and general workers.

DRAFT legislative changes required to implement, which could be implemented through the Annual Appropriations Act.

Fiscal Year 2025 Annual Appropriations Act, Section 8 (m) (6) (v) and (vi)
(v) Amend 14 Del. C. §1322 (a) by making insertions as shown by underlining and deletions as shown by strikethrough as follows:
(a) School food service managers who work on a program of at least 7 hours per day of the 10-month school year (185 days) shall receive annual salaries in accordance with the following schedule:

|  | SCHOOL FOOD SERVICE MANAGERS* <br> Number of Pupils in School Served by Cafeteria |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Step Below | $351-500$ | $501-800$ | $801-1200$ | $1201-1600$ | $1601-2000$ | $2000+$ | Yrs. of |
|  | 351 |  |  |  | Exp. |  |  |

SCHOOL FOOD SERVICE MANAGERS*
Number of Pupils in School Served by Cafeteria

| Step | Below | $351-500$ | $501-800$ | $801-1200$ | $1201-1600$ | $1601-2000$ | $2000+$ | Yrs. of |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | 351 |  |  |  |  |  | Exp. |  |
| 1 | 22,795 | 23,848 | 24,896 | 25,944 | 26,978 | 28,250 | 28,880 | 0 |
| 2 | 23,321 | 24,368 | 25,422 | 26,470 | 27,451 | 28,405 | 29,357 | 1 |
| 3 | 23,848 | 24,896 | 25,944 | 26,978 | 27,928 | 28,880 | 29,834 | 2 |
| 4 | 24,368 | 25,422 | 26,470 | 27,451 | 28,405 | 29,357 | 30,310 | 3 |
| 5 | 24,896 | 25,944 | 26,978 | 27,949 | 28,880 | 29,834 | 30,787 | 4 |
| 6 | 25,422 | 26,470 | 27,451 | 28,405 | 29,357 | 30,310 | 31,264 | 5 |
| 7 | 25,944 | 26,978 | 27,928 | 28,880 | 29,834 | 30,787 | 31,780 | 6 |
| 8 | 26,470 | 27,451 | 28,405 | 29,357 | 30,310 | 31,264 | 32,307 | 7 |
| 9 | 26,978 | 28,928 | 28,880 | 29,834 | 30,787 | 31,780 | 32,835 | 8 |
| 10 | 27,451 | 28,405 | 29,357 | 30,310 | 31,264 | 32,307 | 33,361 | 9 |
| 11 | 27,928 | 28,880 | 29,834 | 30,787 | 31,780 | 32,835 | 33,881 | 10 |
| 12 | 28,405 | 29,357 | 30,310 | 31,264 | 32,307 | 33,361 | 34,406 | 11 |
| 13 | 28,880 | 29,834 | 30,787 | 31,780 | 32,835 | 33,881 | 34,935 | 12 |
| 14 | 29,357 | 30,310 | 31,264 | 32,307 | 33,361 | 34,406 | 35,459 | 13 |
| 15 | 29,834 | 30,787 | 31,780 | 32,835 | 33,881 | 34,935 | 35,989 | 14 |
| 16 | 30,310 | 31,264 | 32,307 | 33,361 | 34,406 | 35,459 | 36,517 | 15 |
| 17 | 30,799 | 31,799 | 32,843 | 33,896 | 34,943 | 35,993 | 37,053 | 16 |
| 18 | 31,299 | 32,349 | 33,392 | 34,442 | 35,493 | 36,537 | 37,600 | 17 |
| 19 | 31,812 | 32,913 | 33,953 | 34,999 | 36,051 | 37,091 | 38,158 | 18 |
| 20 | 32,331 | 33,490 | 34,522 | 35,565 | 36,621 | 37,653 | 38,722 | 19 |

* Annual Salary in Whole Dollars.

Salaries provided for in this schedule shall be paid to the school food service manager of a single cafeteria. A food service manager responsible for the preparation of food for more than 1 cafeteria shall receive $\$ 400$ for each additional cafeteria. A manager of satellite cafeteria or cafeterias shall receive the salary provided for in this schedule less $\$ 200$. A satellite cafeteria is defined as one where no basic food preparation takes place. A manager who manages more than 1 cafeteria shall receive the salary provided in this scale using the total school enrollments of all cafeterias managed. The salaries listed in this schedule for school food service managers shall be increased for additional training as defined by the State Board of Education as follows:

One Year of College $\$ 452$
Two Years of College $\$ 682$
Bachelor's Degree $\$ 1,360$
(vi) Amend 14 Del. C. §1322 (c) by making insertions as shown by underlining and deletions as shown by strikethrough as follows:
(c) School lunch cooks and school lunch general workers shall be paid no less than the minimum hourly wage in accordance with the federal statutes. School lunch cooks and
school lunch general workers who work on the basis of a formula of 7 hours of labor per 100 meals (including adjusting of a la carte meals) shall receive minimum hourly wages in accordance with the following schedule:

## SCHOOL LUNCH COOKS AND GENERAL WORKERS

| Step | General | Cook/Baker | Years of Experience |
| :--- | :--- | :--- | :--- |
|  | Worker |  |  |
|  | 14.64 | 15.53 | 0 |
| 2 | 14.78 | 15.66 | 1 |
| 3 | 14.95 | 15.79 | 2 |
| 4 | 15.05 | 15.90 | 3 |
| 5 | 15.17 | 16.06 | 4 |
| 6 | 15.37 | 16.24 | 5 |
| 7 | 15.52 | 16.35 | 6 |
| 8 | 15.63 | 16.45 | 7 |
| 9 | 15.71 | 16.56 | 8 |
| 10 | 15.81 | 16.70 | 9 |
| 11 | 15.93 | 16.85 | 10 |
| 12 | 16.15 | 16.98 | 11 |
| 13 | 16.27 | 17.14 | 12 |
| 14 | 16.42 | 17.27 | 13 |
| 15 | 16.56 | 17.38 | 14 |
| 16 | 16.70 | 17.55 | 15 |
| 17 | 16.86 | 17.73 | 16 |
| 18 | 17.01 | 17.83 | 17 |
| 19 | 17.17 | 17.92 | 18 |
| 20 | 17.33 | 18.05 | 19 |
| 21 | 17.50 | 18.16 | 20 |
| 22 | 17.66 | 18.27 | 21 |
|  |  |  |  |
|  | SCHOOL LUNCH COOKS AND GENERAL WORKERS |  |  |


| Step | General | Cook/Baker | Years of Experience |
| :--- | :--- | :--- | :--- |
| 1 | Worker |  |  |
| 2 | 15.01 | 15.92 | 0 |
| 3 | 15.15 | 16.05 | 1 |
| 4 | 15.32 | 16.18 | 2 |
| 5 | 15.43 | 16.30 | 3 |
| 6 | 15.55 | 16.46 | 4 |
| 7 | 15.75 | 16.65 | 5 |
| 8 | 15.91 | 16.76 | 6 |
| 9 | 16.02 | 16.86 | 7 |
| 10 | 16.10 | 16.97 | 8 |
| 11 | 16.21 | 17.12 | 9 |


| 12 | 16.55 | 17.40 | 11 |
| :--- | :--- | :--- | :--- |
| 13 | 16.68 | 17.57 | 12 |
| 14 | 16.83 | 17.70 | 13 |
| 15 | 16.97 | 17.81 | 14 |
| 16 | 17.12 | 17.99 | 15 |
| 17 | 17.28 | 18.17 | 16 |
| 18 | 17.44 | 18.28 | 17 |
| 19 | 17.60 | 18.37 | 18 |
| 20 | 17.76 | 18.50 | 19 |
| 21 | 17.94 | 18.61 | 20 |
| 22 | 18.10 | 18.73 | 21 |

## Salary Schedule: 1324 Salary schedules for paraprofessionals.

PECC recommendations: Beginning in Fiscal Year 2025, increase the salary schedules by 1 percent, increase the existing stipend to $\$ 1,000$ and create a new Bachelor degree level stipend of $\$ 2,000$.

DRAFT legislative changes required to implement, which could be implemented through the Annual Appropriations Act.

Fiscal Year 2025 Annual Appropriations Act, Section 8 (m) (6) (vii)
(vii) Amend 14 Del. C. §1324 (a) and (c) by making insertions as shown by underlining and deletions as shown by strikethrough as follows:
(a) Each service and instructional paraprofessional actually working and paid 10 months per year shall receive annual salaries in accordance with the following schedule:

| Step | Service | Instructional | Years of |
| :--- | :--- | :--- | :--- |
|  | Paraprofessionals* | Paraprofessionals* | Experience |
| 1 | 23,835 | 26,822 | 0 |
| 2 | 24,740 | 27,859 | 1 |
| 3 | 25,684 | 28,943 | 2 |
| 4 | 26,671 | 30,074 | 3 |
| 5 | 27,700 | 31,254 | 4 |
| 6 | 28,776 | 32,486 | 5 |
| 7 | 29,899 | 33,776 | 6 |
| 8 | 31,074 | 35,121 | 7 |
| 9 | 32,299 | 36,524 | 8 |
| 10 | 33,577 | 37,991 | 9 |


| Step | Service <br> Paraprofessionals* | Instructional <br> Paraprofessionals* | Years of <br> Experience |
| :--- | :--- | :--- | :--- |
| 1 | 24,073 | 27,090 | 0 |
| 2 | 24,987 | 28,138 | 1 |
| 3 | 25,941 | 29,232 | 2 |
| 4 | 26,938 | 30,375 | 3 |
| 5 | 27,977 | 31,567 | 4 |
| 6 | 29,064 | 32,811 | 5 |
| 7 | 30,198 | 34,114 | 6 |
| 8 | 31,385 | 35,472 | 7 |
| 9 | 32,622 | 36,889 | 8 |
| 10 | 33,913 | 38,371 | 9 |

[^0](c) Instructional paraprofessionals, paid under this section who have received an associate degree, completed a minimum of 60 semester credits or have successfully passed a comprehensive testing mechanism to be defined by the Department of Education, shall receive an annual salary supplement in the amount of $\$ 662 \$ 1,000$. Any instructional paraprofessionals, paid under this section who have received a bachelor degree or higher shall receive an annual salary supplement in the amount of $\$ 2,000$.

## Salary Schedule: School Bus Drivers.

PECC recommendations: Beginning in Fiscal Year 2025, increase the bus driver hourly rate in the public school transportation formula to $\$ 25 / h o u r$.

DRAFT legislative changes required to implement, which could be implemented through the Annual Appropriations Act.

Fiscal Year 2025 Annual Appropriations Act, Transportation Section (328 in Fiscal Year 2024 Budget)
(New subsection XX) Effective July 1, school bus driver hourly rate used in the public school transportation formula shall be $\$ 25$ per hour.

## Salary Schedule: Information Technology.

PECC recommendations: Beginning in Fiscal Year 2025, create a new unit entitlement for public education, creating 1 Information Technology unit for every 150 Division I units earned through the annual unit count, including fractional units. These state funded units shall be paid from § 1305 .

DRAFT legislative changes required to implement, which should be implemented through the stand-alone legislation.

Amend 14 Del. C. c. 13 by making insertions as shows by underline as follows:
§ 1338 Information Technology Staff.
Effective July 1, 2025, each school district and charter school shall receive 1 Information Technology unit for every 150 Division I units certified through the annual unit count, including fractional units. These 12-month positions shall be used to provide appropriate technology staffing supports for public education, with the state share of personnel costs based on the salary scheduled contained in $\S 1305$. These units do not qualify for Division II or III funding and are not eligible for cash-in options.

Note: These legislative recommendations may require additional regulatory changes to be made upon enactment of necessary amendments to the Delaware Code.

## Appendix F. Meeting Materials and Information that Informed Recommendations

For all meeting agendas, minutes, recordings, and PowerPoint presentations please visit, https://education.delaware.gov/community/public-education-compensation-committee-pecc/


[^0]:    * Annual Salary in Whole Dollars.

