



# Financial Framework Report KUUMBA ACADEMY

Reporting Period: July 1, 2020 to June 30, 2021

Published: March 02, 2022

Beginning in SY16/17 for each measure, a school receives one of three ratings:

Meets Standard
Approaching Standard
Far Below Standard

In the years prior to SY16/17 a school received one of the three ratings below:

Meets Standard
Does Not Meet Standard
Far Below Standard

Rating targets for each measure can be referenced on the Organizational Section of the [Delaware Performance Framework](#). Further clarifications for each measure’s data and methodology can be referenced in the [Financial Framework Guidance Document](#). School performance on each measure is presented below.

Each measure is weighted equally with discretion of the Authorizer incorporated to determine an overall rating.

*The school has elected to submit a response to one or more measures to provide context of not meeting standard(s). The statements made therein are not made by or on behalf of Delaware Department of Education.*

## 1. NEAR TERM INDICATORS

### Measure 1a. Current Ratio:

*Current Assets divided by Current Liabilities*

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
2.14	2.91	1.64	1.84	1.81

The current ratio measures a school’s ability to pay its obligations over the next twelve months. The preferred result is more than 1.0, which indicates that the school’s current assets exceed its current liabilities.

### Measure 1b. Days Cash:

*Cash divided by (Total Expenses / 365)*

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
74	76	69	63	72

The days cash on hand ratio indicates how many days a school can pay its expenses without another inflow of cash. The preferred result is more than 60 days cash.

**Measure 1c. Enrollment Variance:**

*Actual Enrollment as of September 30 divided by Authorized Enrollment*

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
101%	98%	90%	95%	92%

The enrollment variance depicts actual versus authorized enrollment. A school budgets based on projected enrollment but is funded based on actual enrollment; therefore, a school that fails to meet its enrollment targets may not be able to meet its budgeted expenses. The preferred result is more than 95%.

**School Response To Rating:**

Kuumba Academy's enrollment for the 20-21 school year was lower than the previous school year. This is attributed to the impact of COVID-19.

**Measure 1d. Default, Loan Covenants, & Debt Service Payments**

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
No	No	No	No	No

This metric addresses whether or not a school is meeting its loan covenants and / or is delinquent with its debt service payment, as noted in the notes accompanying the audited financial statements. A school which cannot meet the terms of its loan may be in financial distress.

**2. SUSTAINABILITY INDICATORS**

**Measure 2a. Total Margin:**

*Net Income divided by Total Revenue*

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
1 YR: -4.26%	1 YR: 5.73%	1 YR: -8.38%	1 YR: -1.67%	1 YR: 0.27%
3 YR: 1.63%	3 YR: -1.97%	3 YR: -2.14%	3 YR: -1.37%	3 YR: -3.07%

Total margin measures the deficit or surplus a school yields out of its total revenues ; in other words, whether or not the school is living within its available resources. The preferred result is a positive margin for the past year and the past 3 years.

**School Response To Rating:**

Kuumba Academy is far below standard as a result of the spend down of grants that were awarded.

**Measure 2b. Debt to Asset Ratio:**

*Total Liabilities divided by Total Assets*

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
0.54	0.43	0.71	0.75	0.76

The debt to asset ratio compares the school’s liabilities to its assets, or what a school owes against what it owns. The preferred result is less than 0.90.

**Measure 2c. Cash Flow**

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
1 YR: \$-118135	1 YR: \$132143	1 YR: \$33459	1 YR: \$-132231	1 YR: \$299271
3 YR: \$-898828	3 YR: \$14008	3 YR: \$165602	3 YR: \$-98772	3 YR: \$167040

Cash flow indicates the trend in the school’s cash balance over a period of time. This measure is similar to days cash on hand, but indicates long-term stability versus near-term. Since cash flow fluctuations from year-to-year can have a long-term impact on a school’s financial health, this metric assesses both three-year cumulative cash flow and annual cash flow. The preferred result is greater than zero.

**Measure 2d. Debt Service Coverage Ratio:**

*(Net Income + Depreciation + Interest Expense) / (Principal and Interest Payments)*

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
N/R	N/R	N/R	N/R	N/R

The debt service coverage ratio indicates a school’s ability to cover its debt obligations in the current year.

**3. FINANCIAL MANAGEMENT AND OVERSIGHT**

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
M	M	M	M	M

This measure assesses the timeliness of reporting, the implementation of the Citizen Budget Oversight Committee, and the adherence to the policies and procedures of the First State Financial Management System.

**DOE Rating Information :**

The FY21 independent audit disclosed related party transactions in the notes to the financial statements (Note G).

**SUMMARY AND OVERALL RATING**

**Kuumba Academy**

Year	1a	1b	1c	1d	2a	2b	2c	2d	3	OVERALL RATING
2016-2017	M	M	M	M	AS	M	F	N/R	M	Meets Standard
2017-2018	M	M	M	M	F	M	AS	N/R	M	Meets Standard
2018-2019	M	M	AS	M	F	M	M	N/R	M	Meets Standard

2019-2020	M	M	M	M	AS	M	F	N/R	M	Meets Standard
2020-2021	M	M	AS	M	F	M	M	N/R	M	Meets Standard